

Missouri National Guard Annual Report



A
Special
Edition
of the
Bear Facts





STATE OF MISSOURI
OFFICE OF THE ADJUTANT GENERAL
JEFFERSON CITY



Governor Matt Blunt

Dear Governor Blunt:

I am pleased, on behalf of over 10,800 Missouri National Guard Citizen Soldiers and Airmen, to present you the enclosed Annual Report. The accomplishments described in this report reflect the successes of your "New Direction" through leadership, vision and change.

The Missouri National Guard is not only grateful for the patriotic service of our Soldiers and Airmen, but also to their families, their employers and the citizens of the state who continue the steady outpouring of kindness and support. Sen. Bob Dole once observed, "Americans have brought hope and left graves in almost every corner of the world." These words are heart wrenchingly true today as Missouri National Guard Soldiers – First Lt. Debra Banaszak, Sgt. 1st Class Michael Fuga, Sgt. Michael Barry, Specialist Joshua Neushe, Pvt. 1st Class Alva Gaylord and Staff Sgt. Lawrence Parrish have given their lives in the sacrifice for liberty and freedom through their service in the Global War on Terrorism.

Your leadership and support are reflected in our Army Guard success in recruiting and retention to an unprecedented 105 percent end strength while the Air Guard has attained 97.4% and growing. The Missouri Guard continues to embrace change with Army Transformation as the first state to complete transformation of its Army Guard units to a modular Brigade Based Force. The Air National Guard has embraced Total Force Integration as it transforms from an F-15 Fighter Wing to be the first ever Associate B-2 Bomb Wing stationed at Whiteman Air Force Base.

The Missouri National Guard has transformed to operational forces from a strategic reserve in support of the National Defense and Homeland Security strategy. In addition to the over 50 elements, Army and Air, used in federal deployments in support of Operation Iraqi Freedom, Operation Enduring Freedom, Operation Noble Eagle and Air Expeditionary Force missions, Citizen Soldiers and Airmen have deployed to support recovery efforts from Hurricanes Katrina and Rita, Southwest Border Security, tornadoes in Caruthersville, storms and power outages in St. Louis, and support to the FBI in an Amber Alert. The National Guard, as the only constitutionally dual-mission force, continues to support the country at home and abroad.

We are proud to support the citizens of Missouri and our nation. Thank you for allowing us to support your vision and safeguard the welfare and freedom of our great state and nation.

Sincerely,

King E. Sidwell
Major General (MO), MOARNG
The Adjutant General



Maj. Gen. King E. Sidwell

OVERVIEW

The Missouri National Guard has a long and proud history of serving the state and nation. The Missouri Guard has approximately 11,000 Citizen-Soldiers/Airmen, in the Army and Air Guard, who stand ready to meet this dual mission.

First, our state mission is to support the governor by providing trained personnel and unit equipment capable of deploying to protect life and property, and to maintain peace, order and public safety.

Second, the Missouri National Guard's federal mission calls for the support of the U.S. national military objectives by providing trained and equipped troops for federal mobilization.

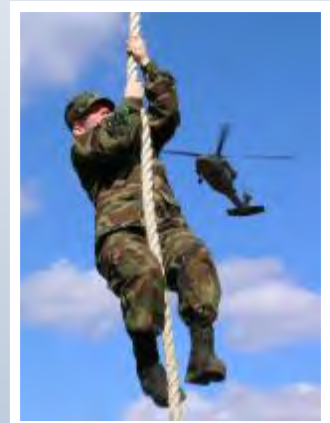


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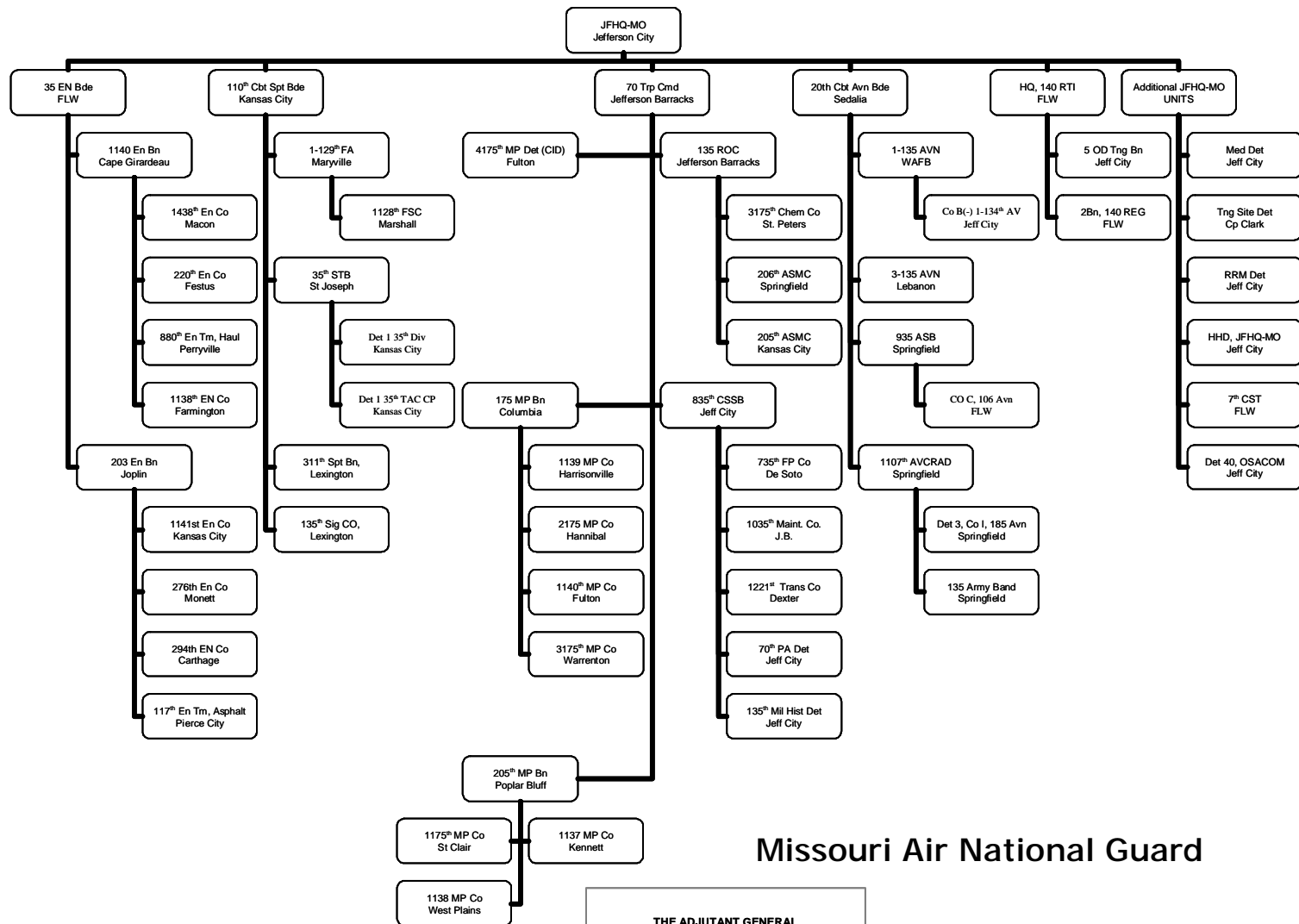
Annual Report

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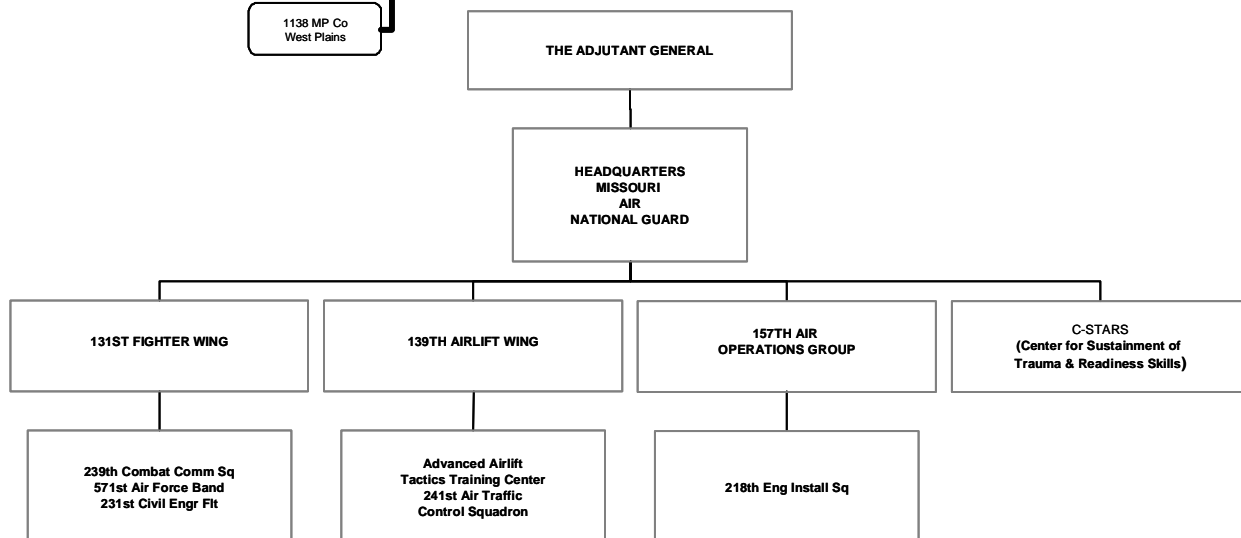
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2006

Missouri Army National Guard



Missouri Air National Guard



DEPLOYMENTS *Federal*

The Missouri National Guard has been very busy deploying units and individuals in support of the Global War on Terrorism and Balkans Peacekeeping mission over the last five years.

Missions performed in support of Operation Nobel Eagle (ONE), include airport, critical site, and military installation security. Support provided to Operation Enduring Freedom (OEF) includes embedded training teams and mobile training teams to the Afghan army, security forces for bases and routes, aviation support, and provincial recon-

struction teams assisting national and local governments to develop infrastructure.

Missouri units and individual Soldiers and Airmen in support of Operation Iraqi Freedom (OIF) have conducted missions ranging from advising Iraqi security forces and government, developing and restoring infrastructure to providing base security, improvised explosive device sweeps along supply routes, tactical support to maneuver commanders, construction, logistical, maintenance, transportation, aviation, medical, legal and staff support from unit to theater level operations.

The Missouri Army National Guard has deployed in excess of 5,900 Soldiers in support of ONE, OEF, OIF, and Balkans Peacekeeping Missions since October 2002.

List of units

- = 1138th MP Co
- = 2175th MP Co
- = 1139th MP Co
- = HHC, 635 MI Bn
- = HHC, 205th MD Bn
- = HHC, 35th Division Support Command
- = 1438th En Co
- = HHC, 135th Signal Bn
- = 135th Support Det. (Rear Opns Ctr)
- = 135th Military History Det
- = HHD, 175th Mp Bn
- = 1137th MP Co
- = 235th En Team
- = 203rd En Bn
- = HHD, 1138th En Bn
- = 1221st Trans Co
- = MO Information Operations Team
- = 70th Mobile Public Affairs Det
- = 711th Transportation Team
- = HHD, 835th Corps Support Bn
- = 1107th Aviation Classification Repair Depot
- = Co C, 106th Av Bn
- = DET 1, Co D, 106th AV Bn
- = 1140th En Bn
- = HHB, 135th FA Bde
- = 1-129th FA (- Btry B)
- = 1-128th FA
- = Co D, 735 Main Support Bn
- = JFHQ Fwd 12, Embedded Training Team,
- = Afghanistan National Army
- = Fwd 13,14,15 JFHQ Detachments Supporting 42nd ID
- = Engineer Design Team, 35th En Bde
- = Co A, 735th Main Support Bn
- = 220th En Co
- = 1035th Maint Co.
- = Det 40, Operational Support Airlift Command (C-12)
- = HHC, Engineer Brigade 35th ID
- = Fwd 1, 70th Trp Cmd
- = Special Purpose Training Team Iraqi Police
- = 110th En Bn
- = JFHQ Fwd 34, Provisional Reconstruction Team, Afghanistan
- = Fwd 5, 175th Mp Bn
- = MP Support to FLW
- = HHC, 3rd Bn, 135th Av
- = Co A, 1-135th Av
- = JFHQ Fwd 55, Embedded Training Team, Afghanistan National Army
- = HSC, 935th Avn Support Bn
- = 206th Area Support Medical Co
- = 131st Fighter Wing
- = 139th Airlift Wing
- = 157th Air Operations Grp

Acronym Guide

AASF	Army Aviation Support Facility	FA	Field Artillery	OSACOM	Operational Support Airlift Command
ASB	Aviation Support Battalion	FLW	Fort Leonard Wood	PAD	Public Affairs Detachment
ASMC	Area Support Medical Company	FP	Force Provider	REG	Regiment
AV	Aviation	FWD	Forward	ROC	Rear Operations Center
AVCRAD	Aviation Classification and Repair Activity Depot	GWOT	Global War on Terrorism	RRM	Recruiting and Retention Management
BDE	Brigade	HHD	Headquarters and Headquarters Detachment	RSP	Recruit Sustainment Program
BN	Battalion	HIMARS	High Mobility Artillery Rocket System	SPT	Support
BSB	Brigade Support Battalion	HIST	History	STB	Special Troops Battalion
CHEM	Chemical	Horiz	Horizontal	TAC	Tactical
CID	Criminal Investigation Division	ISTS	Ike Skelton Training Site	TM	Team
CMD	Command	JFHQ	Joint Forces Headquarters	TNG	Training
CO	Company	MAINT	Maintenance	TRP	Troop
CP	Command Post	ME	Maneuver Enhancement	UEX	Unit of Employment
CSB	Corps Support Battalion	MIL	Military	VERT	Vertical
CST	Civil Support Team	MP	Military Police	WAFB	Whiteman Air Force Base
DET	Detachment	MRBC	Multi-Role Bridge Company		
EN	Engineer	OEF	Operation Enduring Freedom		
		OIF	Operation Iraqi Freedom		
		ORD	Ordnance		

RECOGNITION & VISITS



Sgt. Twyla Gange, a Missouri Guardsman from Joplin, on deployment with the 203rd Engineers, and working with the 35th Engineer Brigade as the enlisted aide to Maj. Gen. William H. McCoy, Jr., met President Bush during a visit to Iraq.



Missouri Gov. Matt Blunt was inspired by Missouri's troop efforts in Iraq and Afghanistan. Blunt traveled the countries as part of a bi-partisan delegation of state governors and visited the Missouri troops near Balad, Iraq, north of Baghdad and other Missouri National Guard members stationed in Kuwait and Afghanistan, including posing with the 35th Division Support Command, Area Support Group while deployed.



Maj. Gen. King Sidwell, Missouri National Guard adjutant general and Col. Newman, 157th AOG/CC, accompanying Lt. Gen. Blum, director of the National Guard and Lt. Gen. Craig R. McKinley, Air National Guard director, on a walking tour of historic Jefferson Barracks. Newman was showcasing the unique mission capabilities of the 157th Air Operations Group. The generals were in St Louis attending the Blue Summit.



(pictured l to r) Maj. Gen. King Sidwell, Missouri National Guard adjutant general, Lt. Gen. Clyde A. Vaughn, Army National Guard Director and Capt. Tamara Spicer, Commander, 1221st Transportation Company, cut the ribbon on the new Missouri National Guard armory located in Dexter. The 27,708-square-foot, single story readiness center houses the 1221st Transportation Company.



Congressman Ike Skelton (D-MO), the ranking Democrat on the House Armed Services Committee, visiting with Servicemembers from Missouri who are deployed in support of the Global War on Terrorism during a trip to Iraq and Afghanistan.



U.S. Senator Kit Bond, a senior member of the Senate Appropriations Committee, celebrated the dedication of the new Army Aviation Support Facility at Ft. Leonard Wood, joined by Servicemembers, including Missouri National Guard adjutant general King Sidwell. Bond was honored for his efforts to secure funds for the building and his strong advocacy for the National Guard. The new building is named the Christopher S. Bond Army Aviation Support Facility in honor of Bond's efforts to make the facility a reality. Bond was able to secure \$1.2 million in design dollars for the facility in fiscal year 2001 and \$14.2 million in construction dollars in fiscal year 2003.

Financial Information

Fiscal Year 2006 *

CITY	TOTAL
Albany	\$1,034,819
Anderson	\$649,033
Aurora	\$1,345,492
Boonville	\$492,758
Camp Clark	\$113,339
Camp Crowder	\$-0-
Cape Girardeau	\$8,011,239
Carrollton	\$237,387
Carthage	\$876,777
Caruthersville	\$-0-
Centertown	\$2,852,621
Charleston	\$2,259
Chesterfield	\$-0-
Chillicothe	\$1,634,251
Clinton	\$502,031
Columbia	\$2,285,132
Desoto	\$1,215,477
Dexter	\$1,254,116
Doniphan	\$397,703
Farmington	\$1,412,916
Festus	\$3,126,988
Fredricktown	\$138,882
Ft. Wood	\$16,444,789
Fulton	\$3,115,221
Hannibal	\$1,267,713
Harrisonville	\$2,017,203
Independence	\$1,071,191
Jackson	\$576,204
Jfn Brks (ARNG)	\$5,390,989
Jfn Brks (ANG)	\$162,092
Jefferson City	\$83,598,405
Joplin	\$2,161,623
Kansas City	\$24,401,480
Kennett	\$849,140
Kirksville	\$459,593
Kirkwood	\$-0-
Lamar	\$384,934
Lebanon	\$1,924,367
Lexington	\$19,103,458
Macon	\$479,733
Marshall	\$1,342,088
Maryville	\$2,217,086
Mexico	\$743,156
Moberly	\$673,206

CITY	TOTAL
Monett	\$884,388
Neosho	\$133,360
Nevada	\$4,195,568
Perryville	\$738,490
Pierce City	\$673,314
Poplar Bluff	\$2,636,342
Portageville	\$293,822
Raytown	\$693,452
Richmond	\$420,767
Rolla	\$2,047,619
Sedalia	\$1,186,415
Sikeston	\$532,654
Springfield	\$111,096,643

CITY	TOTAL
St. Ann	\$-0-
St. Clair	\$1,028,083
St. Joseph (ARNG)	\$2,690,160
St. Joseph (ANG)	\$60,770,088
St. Louis (ARNG)	\$1,921,244
St. Louis (ANG)	\$55,848,852
St. Peters	\$1,339,576
Salem	\$-0-
Trenton	\$990,656
Warrensburg	\$2,197,446
Warrenton	\$1,286,371
West Plains	\$629,257
Whiteman AFB	\$19,317,258

Total:
Missouri National Guard \$469,518,716

* Numbers listed above are approximate as of October 2006 and include pay, supplies, equipment and construction (federal and state).

Economic Impact (FY 06)

Traditional Guard Pay	\$81,479,599
Active Guard (AGR) Pay	\$62,907,954
Civil Service Technician (State)	\$92,378,653
Mobilized Pay	\$64,632,239
Total Guard Related Payrolls	\$301,398,445
Total Local Contracts (Supplies, Equip, Maint & Repair)	\$142,180,454
Local Construction Projects	\$25,939,817
Total Expended Locally	\$168,120,271
x Gross Income Multiplier for Missouri 1.657	
Total Economic Impact	\$777,992,512

WHO WE ARE

National Guard Senior Command

35th Engineer Brigade

Mission

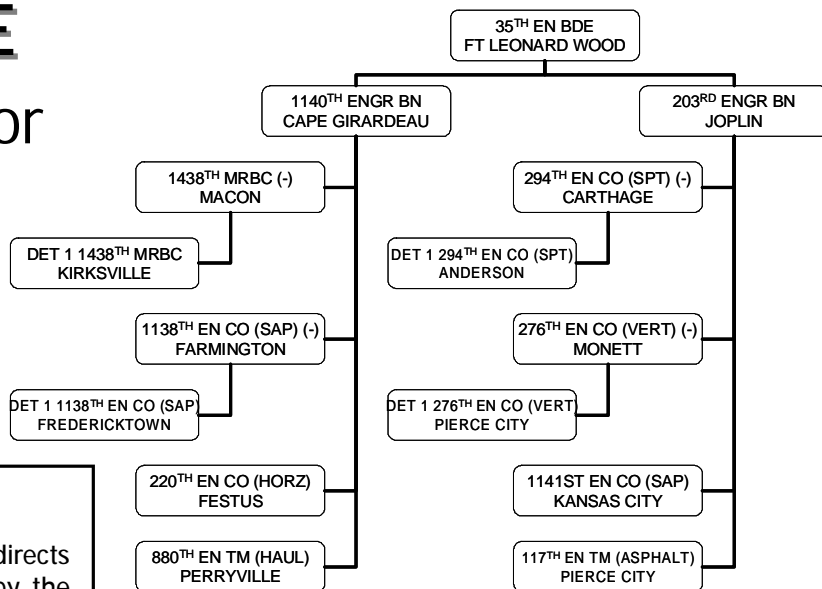
The 35th Engineer Brigade plans, integrates and directs the execution of engineer missions conducted by the 1140th Engineer Battalion in Cape Girardeau and the 203rd Engineer Battalion in Joplin with their respective subordinate units. The 35th Engineer brigade provides technical and tactical guidance and command and control to the teams, companies, and battalions.

The 35th Engineer Brigade continues its transformation support of mobilizations both at home and abroad. Brig. Gen. Michael B. Pace took command of the brigade in February 2005 with Command Sgt. Maj. Ray D. Harding as the brigade command sergeant major.

The 35th Engineer Brigade transformed from 2,400 Soldiers to approximately 1,400. All of the brigade's organic battalions became multi-function engineer battalions with separate modular companies assigned, with the exception of the 110th Engineer Battalion (Corps Wheeled) that is still mobilized.

The 35th brigade headquarters is scheduled to transform from a corps engineer brigade to one of 10 identical engineer brigades. Most of the engineer regiment transformation efforts are centered on consolidating a large number of specialized units into a more manageable number of units to improve efficiencies, at the same time creating modular building blocks to deploy specific engineer capabilities, including vertical construction or route clearance.

At the forefront of 35th Engineer Brigade operation are the mobilizations of engineer units in support of Operation Iraqi Freedom, Enduring Freedom and Noble Eagle. The Brigade has now mobilized most of its units to include the Engineer Brigade in support of the United States Army Corps of Engineers, the 203rd Engineer Battalion



(Combat Heavy), the 110th Engineer Battalion (Corps Wheel), the 1140th Engineer Battalion (Corps Wheel), the 1138th Engineer Battalion, the 220th Engineer Company, the 1438th Engineer Company (Multi-Role Bridge Company), and the 235th Engineer Detachment (Utilities), the 35th Design Management Section and individual Soldiers to support other units and embedded training teams.

In addition to supporting our federal missions-- Operations Iraqi Freedom and Enduring Freedom-- the 35th was called upon to provide engineer support to Hurricane Katrina/Rita. The 35th Eng. Bde sent the 1140th Engineer Battalion, which had only been back from OIF for six months, along with Company C 203rd and a group of volunteers. The 1140th spent an entire month providing mobility support to the local parishes by clearing routes and removing debris so that New Orleans could recover from the devastation that Katrina left behind.

The 35th Eng. Bde. participated in several exercises with 1st U.S. Corps this past year. The Brigade recently completed its most recent

Yama Sakura (Command Post Exercise) in Japan this past January and also participated in operations Cobra Gold in Thailand and Ulchi Focus Lens in Korea.

The 35th Eng. Bde. is preparing to lead the Joint Task Force in support of U.S. Army South's New Horizons effort in the upcoming year. The focus in 2007 will be to provide vertical construction support, medical and dental care to citizens of Guatemala and Belize. Projects will include six schools, two medical clinics and three wells. The 203rd Engineer Battalion sent Soldiers from its 276th Engineer Company in Monett to the Dominican Republic in spring 2006 to construct medical clinics and schools.



WHO WE ARE

Army

National Guard Senior Command

110th Combat Support Brigade (ME)

Mission

The 110th Combat Support Brigade (CSB) Maneuver Enhancement (ME) enables, enhances, and protects the operational and tactical freedom of action of the supported force. It receives and integrates mission tailored forces to brigade combat teams (BCT) and support brigades. It commands and controls forces necessary to conduct security and functional operations in a designated area of operations in order to enable force application, focused logistics, battle space awareness, and protection.

The 110th CSB supported the 35th Infantry Division in Yama Sakura in 2006. The unit was the first combat support brigade to participate in a warfighter exercise since transformation to validate the future force and modular unit concept.

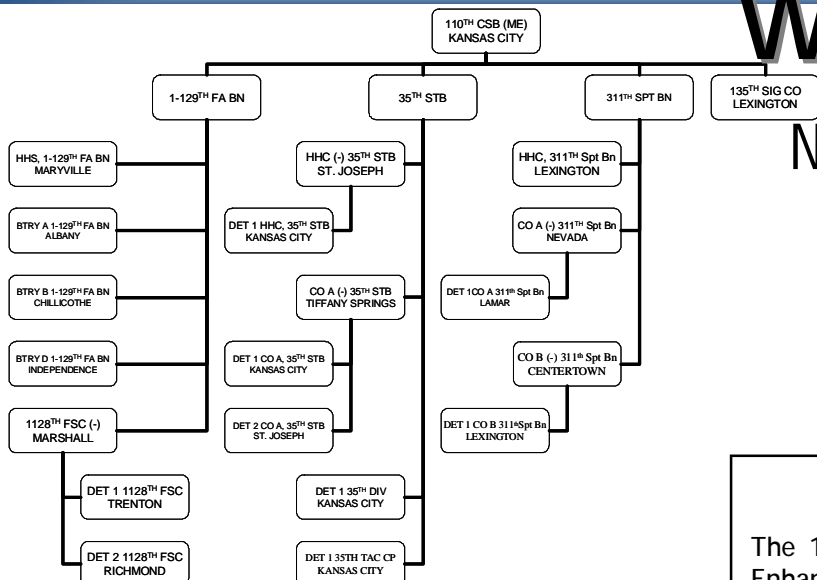
The after action reviews were forwarded to the Maneuver Support Center at Fort Leonard Wood.

The 135th Signal Company was also recently added to the Missouri Army National Guard. The unit was organized on October 1, 2005 and will officially become effective in Sept. 2006. The unit is based in Lexington and is attached to the 110th CSB. The mission of the 135th Sig. Co. is to provide support by installing, operating, maintaining and defending the Joint Enterprise network for the Combat Support Brigade. Additionally, the unit will extend defense information systems network services to the brigade and its subordinate elements and provide basic network management capabilities.

Elements from the 135th Sig. Co. supported the annual Yama Sakura exercise by providing signal support to the 35th Special Troops Battalion during their annual training.

The 35th Special Troops Battalion was originally the 135th Signal Battalion. The redesignation coincided with the deployment of the 35th STB to Louisiana for hurricane relief duty. The official date of transformation was September 4, 2005. The 135th was deployed August 28, 2005 to Louisiana where they transformed to the 35th STB.

The brigade commander is Col. Randy Alewel and the brigade command sgt. major is Command Sgt. Maj. Danny Estes.



Company C, 135th Signal Battalion Soldier in training.

The 110th Combat Support Brigade (ME) consists of the Headquarters Headquarters Company, 110th Combat Support Brigade (ME), 135th Signal Company, 35th Special Troops Battalion, 1/129th Field Artillery and the 311th Support Battalion. The brigade's strength is 1,435 Soldiers as of June. Additionally, the CSB has 135 Soldiers that are currently deployed in the fight against terrorism.

110th CSB provides command and control of forces necessary to enable, enhance and protect the operational and tactical freedom of action of the supported force. It also provides maneuver support, protection and terrain management by conducting security and functional operations in a designated area of operation in order to enable force application, focused logistics, battle space awareness and protection.

The brigade combines functional units such as engineer, military police, chemical, signal, rear-area operations and, when assigned, a tactical combat force into the new organization structure. Each function is represented within the brigade staff through a planning and operations cell, providing functional recommendations and decision-making information to the command. The deployment of the newly created brigade provides the military a valuable and capable element to the future force.

WHO WE ARE

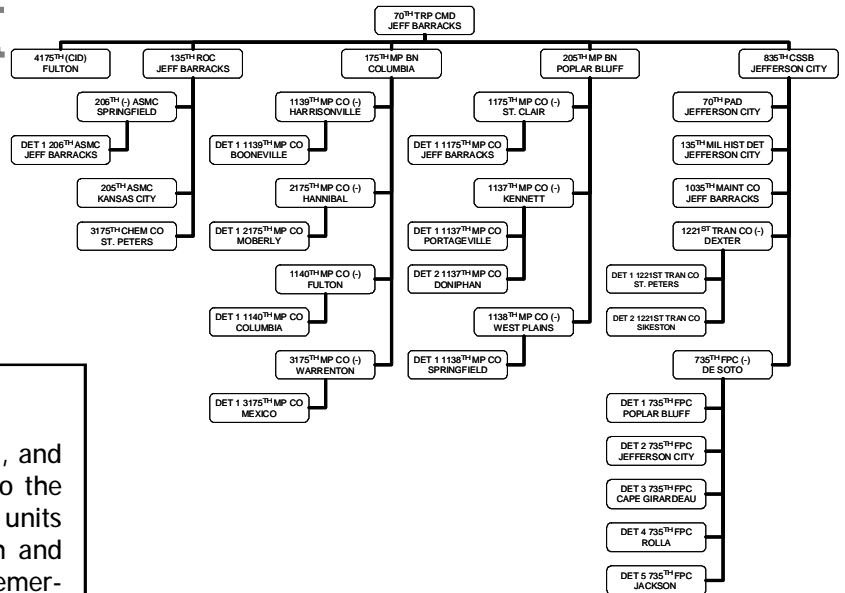
Army

National Guard Senior Command

70th Troop Command

Mission

70th Troop Command provides command, control, and supervises Army National Guard units attached to the troop command to provide trained and equipped units capable of immediate expansion to war strength and available for service in time of war or national emergency or when appropriate to augment the active army.



Based at Jefferson Barracks, the 70th Troop Command is senior headquarters for the 135th Support Detachment (Rear Operations Center), the 175th Military Police Battalion, the 205th Military Police Battalion and the 835th Combat Sustainment Support Battalion. 70th Troop Command and its subordinate units have a combined authorized strength of almost 2,600 Soldiers. New units assigned to 70th Troop Command include the 735th Quartermaster Company (Force Provider), 205th

Area Support Medical Company, 206th Area Support Medical Company, 1140th Military Police Company (Guard), Headquarters and Headquarters Detachment (HHD) 205th Military Police Battalion, 1175th Military Police Company (Combat Support) and 3175th Military Police Company (Combat Support).

Since September 2001, subordinate units of 70th Troop Command have deployed to multiple regions to conduct a wide variety of missions. Military Police companies and the HHD of the 175th Military Police Battalion have deployed to conduct security and support operations to Iraq, Kosovo, Kuwait and Qatar as well as physical security and law enforcement missions to Fort Leonard Wood and U.S. Army Ammunition Plants throughout the central U.S.

The logistical and support units of 70th Troop Command, including the HHD, 835th Combat Sustainment Support Battalion, the 1221st Transportation Company and the 1035th Maintenance Company have deployed in support of Operation Iraqi Freedom to assist the Multi-National Forces – Iraq with logistical and maintenance support.

In 2005, 70th Troop Command sent over 700 Soldiers from the 175th Military Police Battalion, 205th Area Support Medical Battalion, and 1221st Transportation

Company to Louisiana in support of the Hurricane Katrina relief efforts.

70th Troop Command was formed October 1, 1978, as command and control headquarters. The unit was originally located in Kansas City and was later redesignated 70th Troop Command, Headquarters, STARC. 70th Troop Command moved to Centertown in 1995. 70th Troop Command, HQ STARC was redesignated as 70th Troop Command December 21, 2001 and moved to Jefferson Barracks in September, 2005 during the transformation of the Missouri National Guard.

70th Troop Command is commanded by Col. David F. Irwin, the Command Sgt. Maj. is Charles E. Jones.



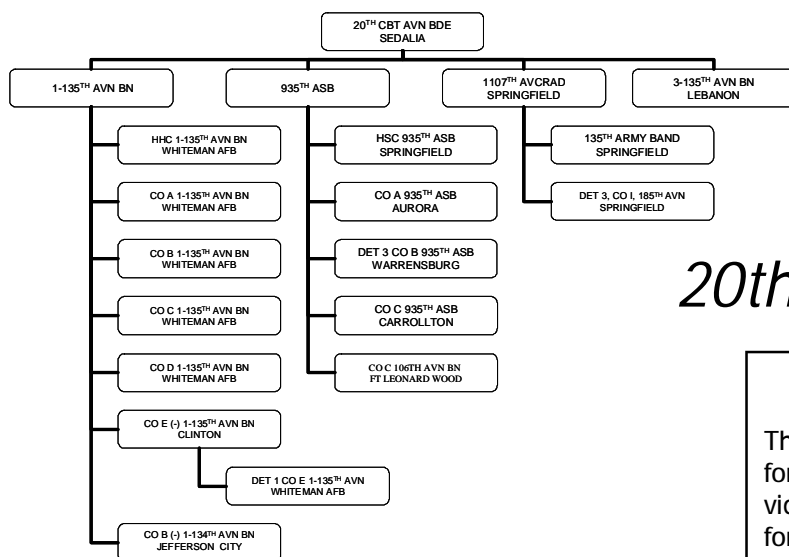
Members of the 1175th Military Police Company located at St. Clair and Jefferson Barracks assisted local and federal law enforcement agencies in their search of a missing 8-day-old baby.

WHO WE ARE

Army

National Guard Senior Command

20th Combat Aviation Brigade



Mission

The 20th Combat Aviation Brigade mobilizes, prepares for combat, deploys to a theater of operations and provides Command and Control of assigned aviation forces.



last year for support of numerous operations including:

- = Operation Iraqi Freedom (1107th AVCRAD),
- = 36th CAB (TX),
- = Individual technical mobilization requirements,
- = Provincial Reconstruction Team (PRT support Afghanistan), and
- = Hurricanes Katrina and Rita.

Mobilization support and transformation, aviation recruiting, training and mission support has been on the rise. Currently, there are 35 Soldiers in different stages of training at Fort Rucker, Ala. And more than half are lieutenants. Combat Aviation Brigade aviators have flown in excess of 4,200 hours this year in support of a multitude of missions requested by a variety of sources. Training by the 20th CAB included the AH-64 Aerial Gunnery course, completed at Fort Riley, Kan. by the 1-135 ATK. The unit fired

over 9,400 rounds of 30 mm chain gun ammunition, 1,828 2.75" aerial rockets and 14 "live" Hellfire missiles.

The 20th CAB is pushing hard to meet its transformation goals and stands ready to support the missions

it is given.

Design is complete for the construction of a new Army Aviation Classification Repair Activity Depot (AVCRAD) located in Springfield. The Springfield-Branson National Airport has provided a long-term lease for the property.

The mission of the AVCRAD is to provide aviation support to a 14-state region as well as support to Depot-level rotary-wing repair programs and to the Global War on Terrorism. The present AVCRAD facility requires replacement due primarily to severe space deficiencies as a result of aircraft modernization from 2-blade to 4-blade airframes. This facility will also include a strip/prep/paint area not currently available.

20th Combat Aviation Brigade (CAB) in the past 12 months has undergone transformation from a Theater Fixed Wing Brigade Headquarters managing 700 Soldiers to a Combat Aviation Brigade managing 2,700 Soldiers throughout 11 states.

Within the state of Missouri, the 20th CAB is a senior command and has added command and control of the 1107th Aviation Classification and Repair Activity Depot (AVCRAD) and 135th Army Band. Transformation continued in the 935th Aviation Support Battalion which experienced force structure growth from 220 Soldiers under the DASB structure to nearly 450 Soldiers, just in the state of Missouri. Additional force structure growth was experienced with the addition of B(-), 1-134 Aviation -- Security and Surveillance-- that has a homeland defense mission.

The Brigade has mobilized over 475 Soldiers in the

"Strength and Honor"

The 20th CAB is pushing hard to meet its transformation goals and stands ready...

WHO WE ARE

National Guard Senior Command



Mission

The 131st Fighter Wing provides for the 131st Fighter Wing's overall combat readiness and performing combat and emergency duty in support of federal and state missions.

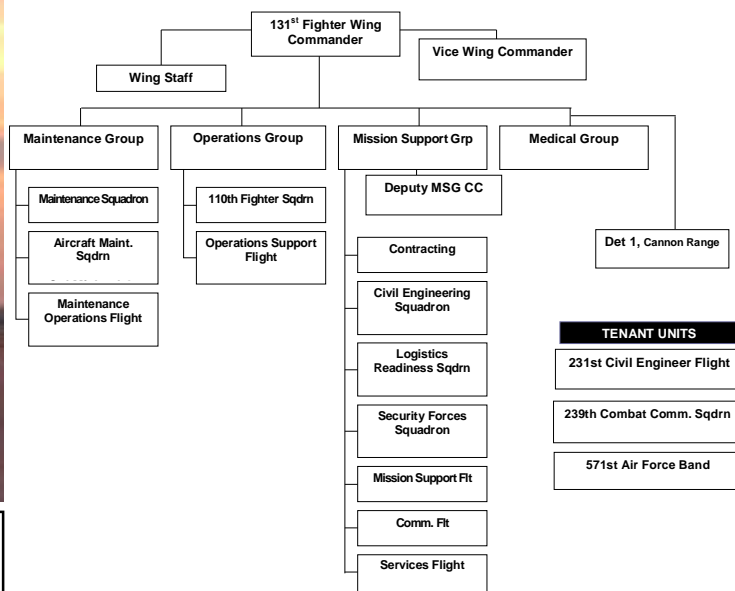
The 131st FW, located at Lambert International Airport, Air National Guard Base in St. Louis, is comprised of nearly 1,100 National Guard personnel responsible for daily operations, including F-15C/D air superiority operations,

The 131st FW continues to uphold its 80-year tradition of operational excellence by maintaining excellence in inspections, exercises and global operations. In addition to providing the most efficient and effective F-15 air superiority operations in the 131st, Airmen are staying busy volunteering for overseas deployments, performing local Operation Noble Eagle operations, hosting national events, and providing support for humanitarian missions.

In late 2005, the Base Realignment and Closure process determined that the unit's F-15s would be realigned (transferred to other units), but that the National Guard base at Lambert would remain open and Missouri would retain the Wing's manpower.

While base support will remain at Lambert, the U.S. Department of Defense announced that the 131st FW will transition to one of the most elite platforms in the U.S. Air Force by becoming an associate unit at Whiteman AFB, integrating into the active duty's B-2 Spirit Stealth Bomber mission. The B-2 mission is the only one of its kind in the world. Calling on the experience and capability the Missouri ANG brings to the B-2 mission is an honor, and an incredible step for the National Guard as it secures its role in the total force.

Until the transition occurs, the Airmen of the 131st will continue to fly F-15s, maintain its combat readiness and deploy to locations around the globe with the same high level of capability and dedication that Missourians have come to expect of their Citizen-Airmen.



The 131st FW units and tenant units include the following:

Detachment 1, Cannon Range, near Fort Leonard Wood, is an aerial bombing and gunnery range which provides realistic training for Tactical and Forward Air Controllers, as well as a realistic air-to-ground training opportunity for A-10 and F-16 aircraft and various helicopters throughout the Midwest.

Recently, the targets at Cannon Range were updated to include real-world scenarios gleaned from the Global War on Terrorism. These updates help provide the most realistic combat training possible for the more than 2,000 training sorties that are flown at the range annually. In the future, unmanned aerial vehicles and F/A-22 aircraft may also use the range.

Tenant units at Lambert:

The 231st Civil Engineer Flight (CEF) is assigned to United States Air Force Europe. It provides a range of Civil Engineering responsibilities including construction management, energy program management, fire protection, readiness, technical design and project management. The skills of the 231st CEF's civil engineers are in high demand—especially in theater. Most of the unit's members have deployed at least once since 2001.

The 571st Air Force Band, which is known as the "Air National Guard Band of the Central States," is a 35-member all-traditional Air Force band that performs in several formations, including concert band, jazz band, marching and ceremonial band, protocol combo, brass quintet, woodwind and percussion ensembles and a rock band.

The combined bands have performed for over 300,000 people annually. This past summer, the band's rock group, "Sidewinder," became the first band in the Air National Guard to deploy to Al Udeid Air Base in Qatar to provide a morale boost to deployed troops.

Since it was established in 1953, the 239th Combat Communications Squadron has been called upon to deploy in support of numerous contingencies and exercises throughout the world.

WHO WE ARE

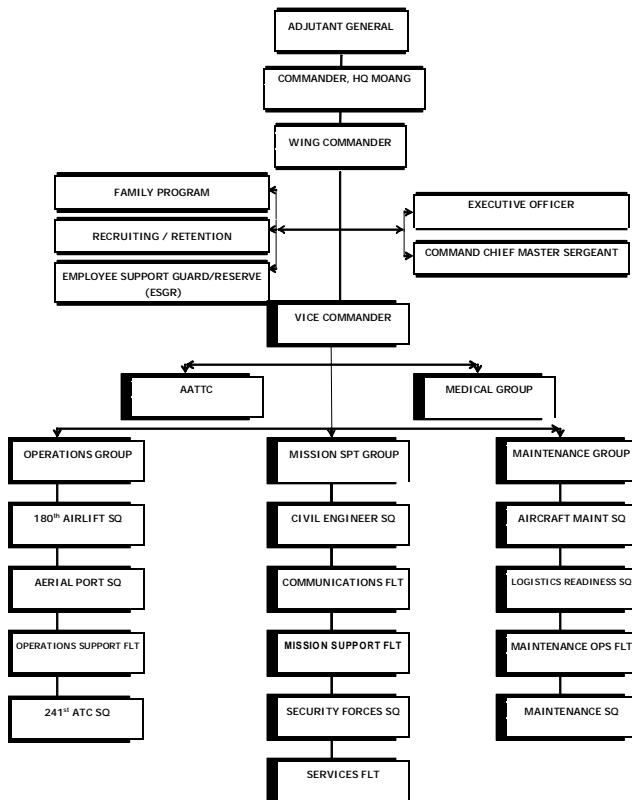
National Guard Senior Command



139th Airlift Wing

Mission

The 139th Airlift Wing provides combat ready, tactical airlift support to state and federal objectives.



The 139th AW of the Missouri Air National Guard is located at Rosecrans Memorial Airport in St. Joseph.

Throughout its 60 year history, the 139th Airlift Wing has been mobilized and deployed in support of combat operations, the most recent being Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF).

Composed of four group level organizations, the 139th Medical Group, 139th Mission Support Group, 139th Maintenance Group and the 139th Operations Group, the Wing also hosts the world renown Advanced Airlift Tactics Training Center.

In August 2006, the 139th Airlift Wing celebrated its 60th anniversary. With a proud heritage and bright future, the 139th Airlift Wing proves daily its motto "Semper Parati – Semper Libentes" -- Always Prepared--Always Free. The proud professionals of the 139th fully intend to continue proving their motto for the next 60 years.

Since fiscal year 2002, the 139th has supported the mobilization and deployment of over 1,351 personnel in support of numerous Department of Defense operations.

Operations supported by 139th personnel include: Continuation mobilization and deployment in support of OEF and OIF. Mobilization in support of these two operations continued for 36 months and ended in May 2006.

The 139th seeks transformation as a means of facilitating improvement and change. The 139th Airlift Wing emerged from Base Realignment and Closure (BRAC) action

with a gain in both aircraft and personnel.

Future initiatives include implementation of the Wing's 20-Year master plan, relocating base facilities to an entirely new airport location that fully addresses force protection and fleet modernization to new Boeing C-17 aircraft. Additional transformational endeavors include expansion of the AATTC operations to include greater associate operations

with both the Air Force Reserve Command and the U.S. Air Force.

An Air Mobility Command (AMC) organization, the 139th Airlift Wing is assigned to the Missouri Air National Guard unless activated and mobilized

under Presidential Authority.

...the 139th Airlift Wing proves daily its motto "Semper Parati – Semper Libentes" - Always Prepared – Always Free.



WHO WE ARE

National Guard Senior Commands

157th Air Operations Group



Joint Air Operations Center.

Mission

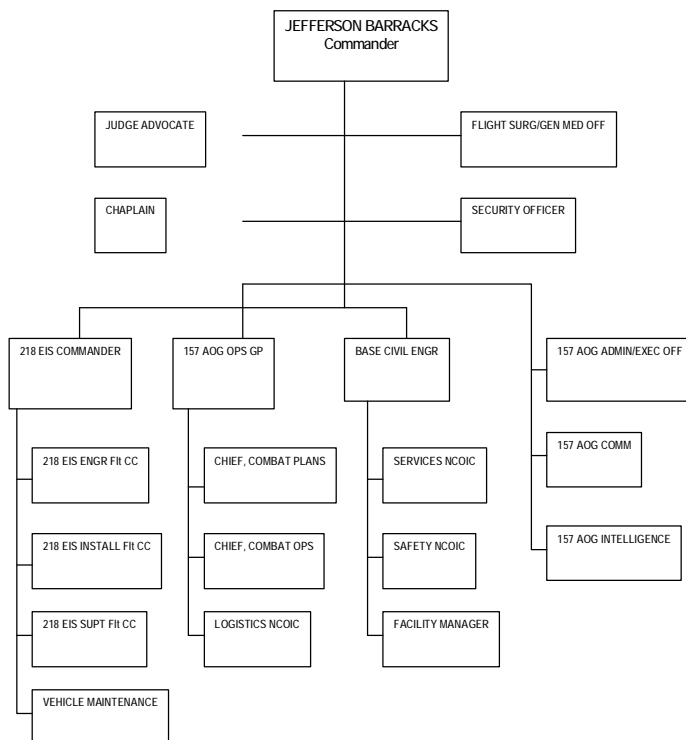
The 157th Air Operations Group responds to operational requirements within the Headquarters Pacific Air Force (HQ PACAF) area of responsibility, which covers an area from the east coast of Africa to the west coast of the North/South American land mass.

2006 has been a very busy year for the 157th Air Operations Group. Unit members have performed in numerous major command exercises and contingencies. The 157th AOG has also developed programs to train individuals in the Pacific Joint Air Force's Air Operations Center (JAOC), of which the 157th is an integral part. The 157th Air Operations Center, located at Jefferson Barracks, is a senior command and control element in the new Joint War-fighting Headquarters Doctrine and continues to refine a "Reach-back" capability for any Joint Forces Air Component Commander in the world.

During wartime, 157th personnel will comprise almost half of the PACAF Joint Air Operations Center, currently headquartered at Hickam Air Force base, Hawaii.

Under the command of Col. David W. Newman, the partnership between the 157th and PACAF is an open door relationship for significant training and deployment opportunities. During this past year the unit provided Joint Air Operations expertise in: Cobra Gold 2005 (Thailand), MFEX 06, Terminal Fury 2006 (Japan) (Alaska) Global Patriot, and Hurricane Relief 2006.

The rest of the year 2006 appears to be no less eventful for us. This summer the unit will participate in Red



Members of the 157 AOG serve at the Combined Air Operations Center, Al Udeid Air Base, Qatar.

Flag and Virtual Flag 06, for which 157th personnel will conduct Battle Management, Planning, Intelligence, and Communications functions in the Combined Air Operations Centers at Nellis AFB, Nev. Also, during the summer we will host Global Patriot as well as continue our effort in On-Guard which will provide a live air picture using state of the art communications technology integrated into the Joint Air Operation Center (JAOC) located at Jefferson Barracks. We will also perform over 50 percent of the JAOC duties in Terminal Fury 07, the first Pacific JAOC Operational Readiness Inspection (ORI).

Although our focus is now global, the 157th remains mindful of its commitment to support our State mission and preserve the rich heritage of Jefferson Barracks. As the lead unit at JB, the 157th is continually working to strengthen relationships among the various Services co-located on base, and to enhance each units' capabilities and effectiveness at JB.



Top Air National Guard officials watch a combat medicine training session using a computerized "patient."

Center for Sustainment of Trauma and Readiness Skills

Mission

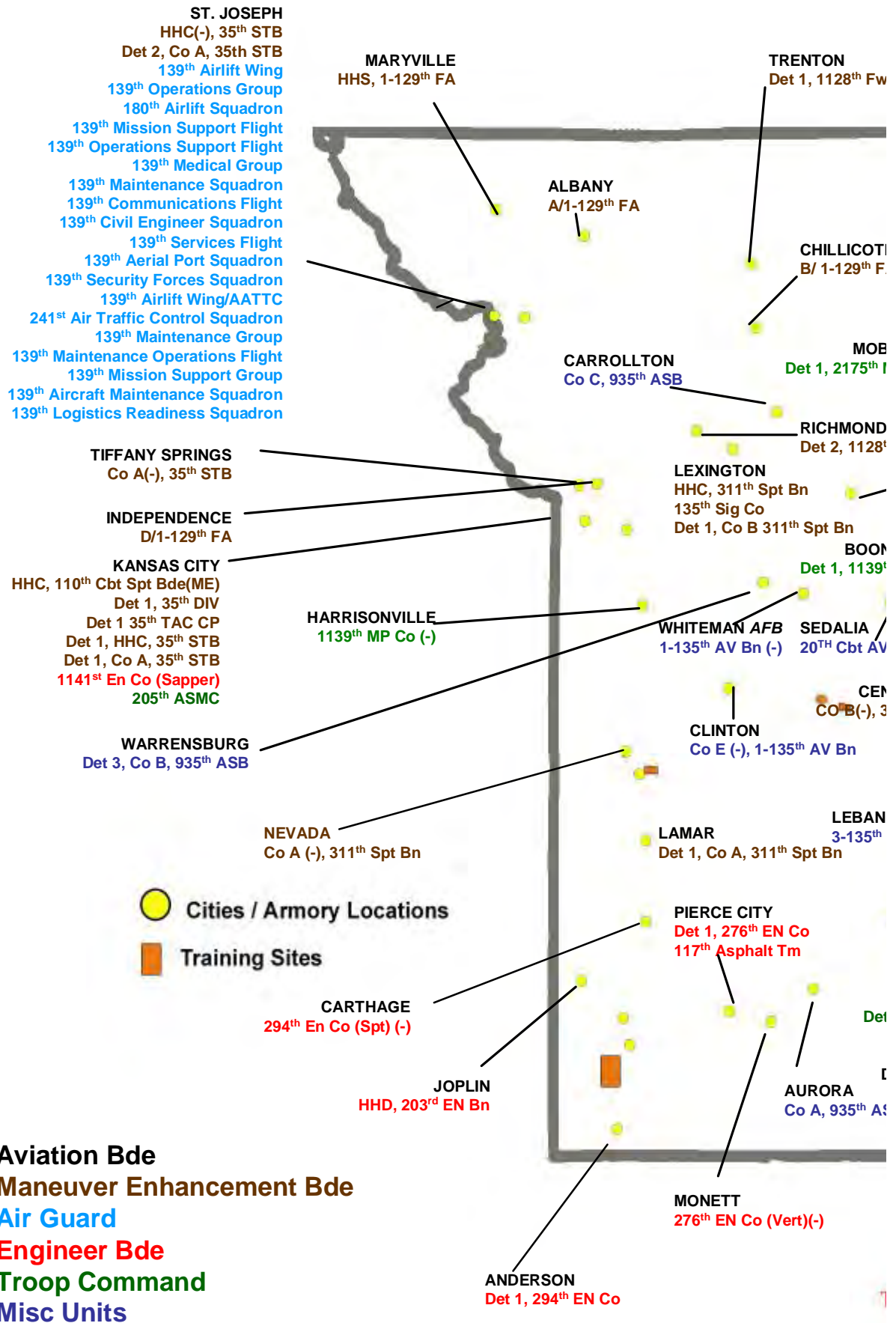
The Center for Sustainment of Trauma and Readiness Skills (C-STARS) is available to "Enhance medical readiness skills of the total force by providing hand-on trauma patient care opportunities, reviewed and reinforced by didactic lectures and problem based laboratory simulation"

The steady reduction in the number and size of military medical treatment facilities during the last 10-15 years has led to a subsequent reduction in the ability to sustain clinical trauma and critical care skills in the military medical system. Following Operation Desert Storm, the U.S. Congress directed the military to form partnerships with civilian institutions to ensure that military medical providers maintained casualty care skills. The Department of Defense (DoD) conducted an extensive survey to identify civilian medical centers, with the high trauma volume, necessary to provide an intense experience in casualty care. The St. Louis University Medical Center was identified as a premier center in the survey, and offers the Air Force Medical Service (AFMS) a unique opportunity to meet its Congressional mandates.

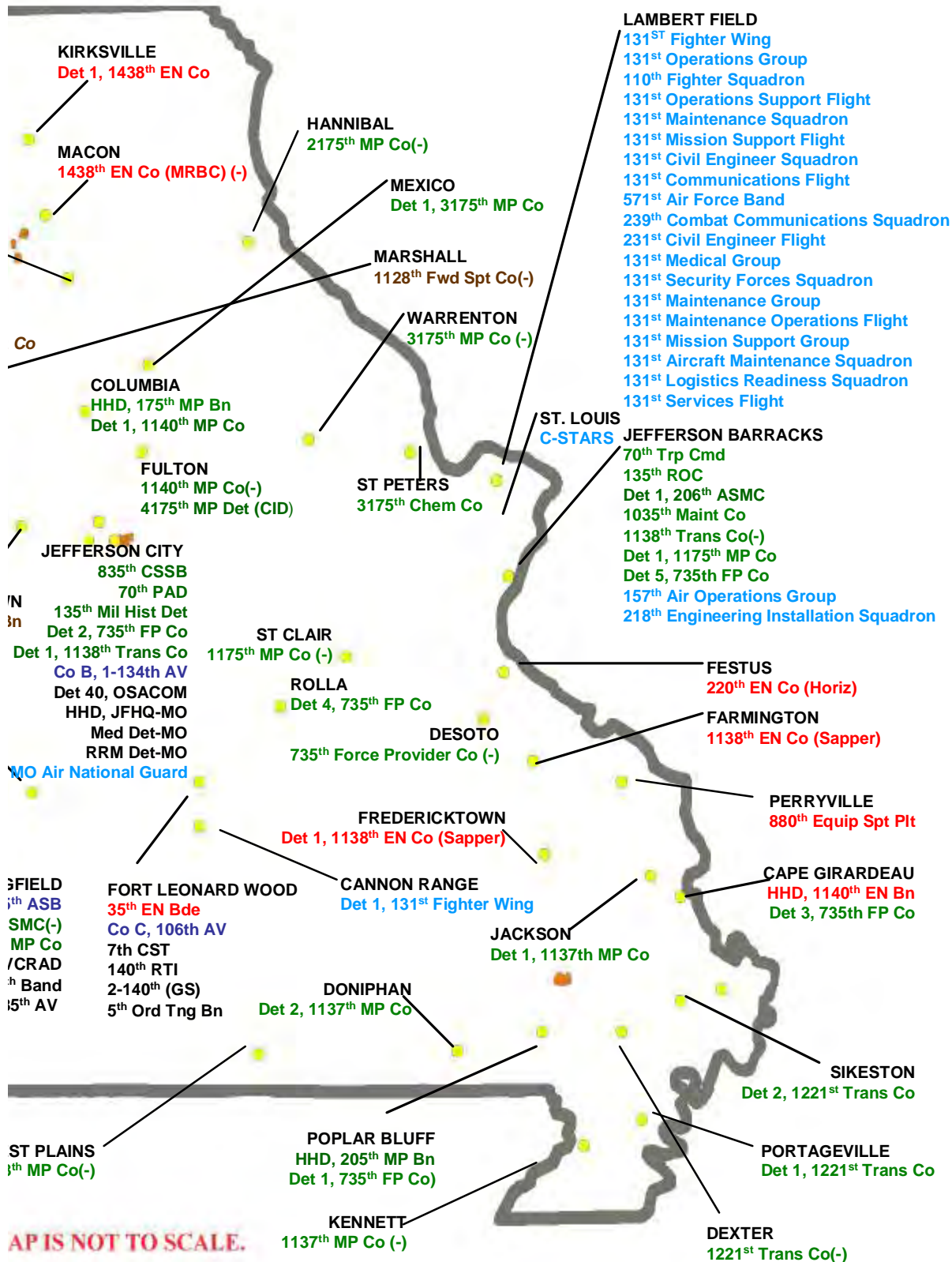
C-STARS is an education platform designed to meet Air National Guard, Air Force Reserve and Air Force medical personnel the sustainment training of critical medical skills necessary for deployment as defined by the Readiness Skills Verification Program (RSVP) in the AFMS. These requirements will be accomplished by utilizing clinical expe-

rience and exposure in direct trauma and medical care of patients in Saint Louis University Medical Center, the ARCH Air Medical Service, Inc. (ARCH), and the Saint Louis City Fire Department, also with didactic instruction, and human patient simulations/scenarios. C-STARS is a civilian-military collaboration with St Louis University Medical Center, in partnership with the Missouri Air National Guard and the AFMS. To meet the requirement and needs of this most recent war and the homeland security threat, the AFMS also must concentrate on sustainment training of burn trauma. Therefore C-STARS has expanded the platform to include clinical training/experience and exposure in a trauma burn unit, with the newly academic affiliation agreement with St Johns Hospital (level 1 Trauma Burn Unit) and C-STARS.

Manpower requirements -- In the past with just the agreement with St Louis University Medical Center we could train 288 personnel. The classes were always full, with personnel on waiting list. Not only the Air National Guard but the Air Force requires more training slots. With the new agreement with St Johns Hospital, expansion at St Louis University Medical Center, and the expansion of the Simulation Complex from one trauma bay to five trauma bays we can train 570 personnel. However, the C-STARS clinical staff assigned must be increased by at least 11 more personnel, one Trauma Surgeon 45S3K, two Physicians Assistants 42G, 3 Critical Care Nurses 46N3E, two Emergency Room Nurses 46N3J2, and 2 Medical Technician 4N0 all of which will be preceptors/instructor and two admin 4A0 for administrative support.



Definition of acronyms can be
found on page 5



JOINT FORCE HEADQUARTERS

Joint Staff



The Joint Force Missouri Headquarters (JFMO-HHD) is authorized for the purpose of assisting the Adjutant General of Missouri in the administration, logistics, and training of the military forces of the state and to train for use during a state or national emergency.

The State Headquarters and Headquarters Detachment was originally federally recognized on May 12, 1917.

With the start of World War II, it was the first unit in the state to be called into active federal service. Those personnel trained in Selective Service activities were placed on duty with the Selective Service and other Soldiers assigned to other units by 7th Corps area headquarters, Omaha, Neb.

Joint Force Headquarters - Missouri was re-organ-

ized and granted federal recognition on Dec 30, 1946. HQ STARC was redesignated "MONG, Joint Force Headquarters" effective Oct. 1, 2003. Located at the Ike Skelton Training Site in Jefferson City, JFMO-Headquarters, Headquarters Detachment coordinates statewide activities such as convoy movements, mobilizations for federal duty, and activations for State Emergency Duty.

During the State Fiscal Year 2006, JFMO-HHD supported the mobilization of 835 Missouri National Guard Soldiers for federal duty in support of the Global War on Terrorism. JFMO-HHD also supported the activation of over 2500 Soldiers and Airmen for deployment to the Gulf Coast states in support of hurricane relief efforts, resulting in delivery of over 67,681 man-days of support to the citizens of the Gulf Coast.

J1 - PERSONNEL

The J1 Directorate made significant improvements in the area of personnel readiness during Fiscal Year 2006. The most significant accomplishment was in the area of Recruiting and Retention. Bolstered by the Guard Recruiter Assistance Program (G-RAP), great support from the units in the field, and most importantly, good old fashioned hard work from the Recruiting Force, the Missouri National Guard enlisted over 2,100 Soldiers.

Eighteen months ago, the Missouri National Guard was at 95 percent assigned strength less a no-validated (NoVal) pay rate of 3.2 percent for a "present for duty strength" of 91.8 percent. Starting in fiscal year 2006, we were at 93 percent strength with a NoVal of 1 percent resulting in a present for duty of 92 percent. Throughout fiscal year 2006, Missouri ranked as one of the top three States in total number of accessions. Our most recent strength report placed Missouri at 105 percent strength, .06 percent NoVal with a present for duty of 104.94 percent. Missouri's NoVal rate is number one in the nation.

Our Recruit Sustainment Program (RSP) has also enjoyed great success this year. Recognized by National Guard Bureau as one of the leading programs in the nation, we shipped over 950 Soldiers to training this year. Our ship rate, which measures the number of Soldiers actually shipped to training compared to the number that were supposed to ship, has grown from 60 percent at the beginning of the fiscal year to almost 90 percent by the conclusion.

The consolidated RSP drills, conducted at Fort Leonard Wood three times per year, have become the marquee training event for the Missouri Army National Guard.

Missouri met the NGB assigned strength goal at the end of the third quarter and exceeded the adjutant general's goal of 2,060, ending the fiscal year with 2,131 enlistments.

In March 2005, the state's overdue physicals totaled 709. On Oct. 1, 2005, the total was 618. Currently, there are 223 overdue physicals. This reduction in overdue physicals significantly increased personnel readiness. This achievement speaks highly of the coordinated joint effort and aggressive planning between the Health Services, Medical Command, and the Senior Commands.

Current and timely submission of Officer Evaluation Reports (OERs) are key to the career progression of our Soldiers. In April 2005, late OERs totaled 273. By Sept. 30, 2005, the total dropped to 133. Currently, Missouri has 24 late OERs and our timeliness is ranked number one. In 2007, increased emphasis will be placed on timely submission of Noncommissioned Officer Evaluation Reports (NCOERs). We will also monitor and ensure management control procedures are in place to ensure technician standards and appraisals are completed and on file in the Human Resources Office.

The Human Resources Office (HRO) led the nation in the implementation of USA Staffing for Technicians and

AGR position announcements. We served as NGB "Go To" organization for training and assisting other states with their implementation of the program. This software allows applicants at any location, to include Iraq/Afghanistan, to apply for positions on line. The Human Resources Office managed the Defense Civilian Personnel Data System (equivalent to SIDPERS) with a less than 1 percent error rate. The Missouri Human Resources Office received special recognition for both of these achievements at the National Human Resources Conference receiving a National Guard Heritage Painting depicting Truman's Battery during WWI and a Minute Man Trophy.

Retention and education incentives increased in 2006 assisting Soldiers in their professional development. The most significant gain was in enlistment/retention bonus contracts. In 2005, we paid 1,032 enlistment bonus contracts for a total of \$11.1 million compared to 1,781 contracts in 2006 for a total of \$16.8 million. State tuition assistance payments totaled \$1.4 million in 2005 and \$1.5 million in 2006. Federal tuition assistance payments rose from \$2.1 million in 2005 to \$2.6 million in 2006.

Our Nation's reliance on the Guard to support state and federal missions continues to be challenging. The Missouri National Guard provided over 2,000 Soldiers and Airmen to support rescue and recover operations in Louisiana. We deployed 6,380 Soldiers in support of the Global War on Terrorism and are preparing approximately

300 Soldiers to deploy in fiscal year 2007. The J1 conducted Soldiers Readiness Processing and ensured these Soldiers and their families were prepared for deployment. J1 personnel also supported activities at the demobilization sites when MONG Soldiers returned from deployment to ensure personnel and medical records are posted and current upon return to Home Station. Our States Benefits Advisor has conducted over 25 benefits briefings to returning Airmen and Soldiers ensuring they are educated on benefits available to them from several agencies and veterans' organizations.

Finally, the Missouri National Guard (MONG) Family Program enhanced the support provided to families of deployed Soldiers and Airmen. The Army-side has established Unit Family Assistance Support (UFAS) Point of Contacts (POCs) at each of the 62 armories located throughout the state, as well as the Air-side has hired full-time Family Wing Coordinators. A monthly newsletter is posted to the MONG internet website, and also mailed directly to families of deployed Soldiers. The MONG Family Program has initiated and developed programs in support and appreciation of members and families. An awards and recognition program was developed for Family Readiness Group Volunteers.

Funeral Honors - On Behalf of a Grateful Nation



The Juliet Military Funeral Honors team folding a flag to be presented to a family, (l to r) Spc. Nathan Searle, Pvt. Andrew Combs, Sgt. Micah Roth and Sgt. Martin Hoyt.

The Military Funeral Honors Program became a reality when the Governor signed into law House Bill 1519 in 1998.

The basic provision of this legislation created a National Guard Trust Fund and funding in order for the Adjutant General of Missouri to provide military funeral honors for veterans when requested by family and/or friends. On July 1, 1999 the program became operational.

The veteran's service organizations of Missouri, including the American Legion, Veterans of Foreign Wars, Disabled American Veterans, Marine Corps League, and others provide military funeral honors and funeral rituals to vet-

erans each year. As part of the law, these organizations are compensated at the rate of \$100.00 per veteran's service to assist in operating expenses incurred by the Post/organization. The National Guard also provides training in this area to any veteran's organization that requests it. Veteran's organizations are involved in approximately 65% of all services conducted.

Under the program, the Adjutant General of Missouri is given state resources to support the Military Funeral Honors Program. Fourteen teams are strategically located throughout the state, including teams at Cape Girardeau, Hannibal, Jefferson City, Joplin, Kansas City, Moberly, Poplar Bluff, Salem, Springfield, St. Joseph, Warrensburg, West Plains and St. Louis with 2 teams, to assist in coordinating and providing military funeral honors to veterans. These teams are available 24 hours a day, seven days a week, 365 days a year and are augmented with traditional members of the Missouri National Guard when demands for services exceed their normal capability. Statistically 13,500 veterans die each year in Missouri. If the rate of veterans requiring services continues, an estimated 8,500 ceremonies per year may eventually be required.

Missouri has made this a priority for its veterans, and we honor what these brave men and women have done to provide for the defense of our country. Missouri veterans have additional agencies and personnel available to ensure they're laid to rest with the dignity and honor they deserve.

Family Readiness Program

The National Guard Family Program is a Joint Force initiative that serves as the foundation for support to families of Army and Air National Guard members.

Vision

An enhanced quality of life for Missouri National Guard members, their families, and the communities in which they live.

Mission

To establish and facilitate ongoing communication, involvement, support, and recognition between Missouri National Guard families and the Missouri National Guard in a partnership that promotes the best in both.

As the Guard faces unprecedented increase in military activity and extended deployments, it is more vital than ever to ensure that families are prepared for the stresses of deployment and supported throughout the entire deployment cycle. The

Family Program acts as a network that allows families to

mutually support one another. By providing families with information, resources and support, the program strengthens both the unit and service member.

Family is critical to readiness and retention. The National Guard provides assistance to all military families, regardless of branch or component, who find themselves beyond the support capability of active duty military facilities or their home units.

A Family Readiness Group (FRG) is a volunteer organization of Soldiers/Airmen and civilian employees -- whether single or married-- and family members belonging to the unit. An FRG provides an avenue of mutual support and assistance and a network of communication among the family members, the chain of command, and community resources.



Veterans Award Programs

Korean

Vietnam

The Veterans Award Program was first established in 2000 with the creation of the World War II Veterans' Award Recognition. Since the program began, over 41,000 Missouri veterans have been awarded the World War II Veterans' Award Recognition.

In the 2003 legislative session, the Korean War Medallion was added. The Korean War Award consists of a medal, medallion, and certificate.

In the 2006 legislative session, House Bill 978 was signed into law, creating the Vietnam War Medallion Program. The law establishes the Vietnam War Medallion Program, which honors Vietnam Veterans with a Vietnam War medallion, medal, and certificate for those veterans who honorably served on active duty in the U.S. military at any time beginning Feb. 28, 1961 and ending May 7, 1975 and now is or was a legal resident of Missouri. The Vietnam War medallion, medal, and a certificate are awarded regardless of whether or not such veteran served within the U.S. or in a foreign country.

Military Family Relief Fund



Lt. Governor Peter Kinder signs the Missouri Military Families Relief Fund into law. Standing behind him are Army Reserve Staff Sgt. Melissa Campbell with her daughter and two nieces, Pat Rowe Kerr (MO Veterans Commission), Illinois Lt. Governor Pat Quinn, Col. Robert Leeker (Commander of 131st Fighter Wing), Rep. Jack Jackson, and Sen. Harry Kennedy.

The Missouri Military Family Relief Fund provides conditional emergency assistance to qualified military members and their families. The fund, funded through individual and corporate donations, is available for quality of life and medical based grants during periods of financial hardship and is available to members and families of the Missouri National Guard and to Missouri resident members and families of a Reserve Component who have been called to active duty as a result of the September 11, 2001 terrorist attacks for thirty consecutive days or more.

Applicants may receive up to \$1000.00. Approval is based on the recommendation of a review panel consisting of a Command Sergeant Major from the Missouri National Guard, a Command Sergeant Major from a Reserve Component, and a representative of the Missouri Veterans Commission. An applicant must meet certain eligibility requirements.

J2 - INTELLIGENCE

The Intelligence Directorate--known as J2-- is the primary intelligence advisor to the Adjutant General, Joint Force Headquarters directorates, staff, commanders and field units. Priority tasks are: to help advise the adjutant general about security in the state, provide indications and warning in order to react to threats in Missouri, keep personnel clearances, status lists and verifications up to date, support all units with expertise in the area of physical security, and help ensure there is a secure work environment at Ike Skelton Training Site (ISTS), as well as facilities and field unit locations throughout the Missouri.

The J2 was reorganized in late 2004. At that time, it was composed of a traditional J2 director, a fulltime Command Anti-terrorism Officer and Security Specialist, for a total of three personnel. Since 2004 the J2 has added a fulltime deputy, and six traditional Soldiers-- two of which are also in full-time status, including a security assistant functioning as the state personnel security manager. Another security assistant functions as an assistant to the J2 for training, readiness and administration. In addition, security forces on Ike Skelton Training Site (ISTS) consist of approximately twenty personnel and fall under the J2 security officer.

Over the last two years, the J2 assists in the recruiting and retention of enlisted and commissioned personnel throughout the state. They have also provided staff support assistance to the Inspector General (IG) for more

than four Command Inspection Program visits and numerous reviews of senior commands in the areas of personnel security, information security, intelligence oversight (IO), and physical security.

The J2 has supported the new Joint Task Force (JTF) and quarterly training by providing four intelligence personnel. Two personnel from J2 participated in the Vigilant Guard exercise held in Salina, Kan. in March 2006. In both 2005 and 2006, the J2 sponsored Military Intelligence 'RedTrain' workshops in Jefferson City that provided training to both Army and Air Guard intelligence personnel throughout the state.

In the area of security, the J2 Security Officer has helped implement the combination of both federal technician and state employees which helps to reduce funds, while at the same time providing quality protection to the ISTS. Security personnel have also developed a liaison relationship with the Missouri Information Analysis Center, which developed in December 2005.

Beginning in August 2005, the J2 took on an active role in the area of personnel security clearances. A State Personnel Security Manager (SPSM) position was formed at that time. In addition to processing thousands of clearances, the SPSM has also conducted numerous unit visits and inspections as well as providing annual security clearance briefings to Army, Air Force, federal and state personnel.

J3 - OPERATIONS & TRAINING

The Missouri Army National Guard continues to provide the most realistic training to units and Soldiers. The training opportunities offer a wide range of capabilities to prevail for federal and state missions. These capabilities include support to civil authorities in response to threats and crisis at home. These missions support the Army's commitment to prevail in the war against terrorism and to sustain global commitments.

The Missouri Army National Guard's operational pace remains high, sustaining obligations and continuing trends established over many years of development. In fiscal year 2006, Missouri Army National Guard Soldiers participated in training opportunities that includ-

ed Italy, Germany, Peru, Dominican Republic, Thailand and Korea. Soldiers also participated in the road building project on Annette Island, Alaska to provide easier traveling for the Metlakatlan Indian Tribe.

The Missouri National Guard answered the call in July when Gov. Matt Blunt mobilized nearly 700 Citizen-Soldiers and Airmen over a period of two weeks to help St. Louis recover from devastating storms. These Guard members went door-to-door at 11,000 homes and cleared trees and limbs from nearly 1,500 city blocks.

In April, approximately 50 Missouri National Guardmembers helped the community of Caruthersville recover from a tornado that hit the southeast Missouri town.

When a week-old infant was kidnapped after her mother was attacked in Franklin County, about 100 Citizen-Soldiers with the Missouri National Guard assisted civil authorities in the search for evidence.

The Guard began to implement the Army's Force Generation Model (ARFORGEN) to ensure all units are fully ready for deployment. This model establishes and coordinates cycles of readiness and training for all active and reserve units. To sustain the ability to execute the National

Military Strategy, this model schedules deployment windows for our units while balancing the requirements associated with transforming, modernizing, implementing a new global stationing plan, and other mission demands.

The transformation and reorganizing of the Missouri Guard in fiscal year 2006 created many unique opportunities and challenges. New and reorganized units placed Soldiers in positions that required additional training.

Soldiers received Military Occupational Specialty (MOS) reclassification training to prepare them for their new assignment.

Our continued commitment to innovative training

J3 - OPERATIONS & TRAINING CONT'D

and education led us to enhance the rigor and relevance of training Soldiers and officers. Today, every Soldier, regardless of specialty, becomes Warrior First. Much of today's training draws from recent combat experience and emphasizes 39 Warrior Tasks and Nine Battle Drills previously only required for Infantry Soldiers. Leaders embrace the Army's future needs for leaders at all levels to be multi-skilled, innovative, agile, and versatile. Therefore, we train Soldiers within the continual evolving training education systems to grow adaptive civilian and military leaders who are comfortable in leading during times of change and uncertainty.

Members of the 1140th Combat Engineer Battalion clear fallen tree limbs Saturday, July 21, 2006, in St. Louis. The unit was sent to St. Louis after severe thunderstorms left nearly 500,000 area residents without power.



Army Aviation, Safety, and Occupational Health

The Safety and Occupational Health (SOH) Office establishes policies and procedures that ensure work, field and training environments are both healthy and safe for full-time support personnel and Citizen Soldiers. These responsibilities are prescribed by federal statutes and are required by regulations issued by the Department of Defense, the Department of the Army and the National Guard Bureau.

The Branch has a full-time staff of five. The Safety and Occupational Health Manager directs the overall program and serves as the principal advisor to the State Army Aviation Officer and to the Adjutant General on safety, health and OSHA compliance.

Safety Section which consists of a State Safety Officer and a State Safety NCO. They are responsible for a wide variety of state and federal programs. These programs include tactical safety, risk assessment/management, accident prevention, reporting and investigation, and OSHA compliance inspections.

Occupational Health Section The Occupational

Army Aviation, Safety, and Occupational Health are directed by the State Aviation Officer (SAO). Missouri Army Aviation assets are located at Whiteman Air Force Base (Knob Knoster), Ft. Leonard Wood, Springfield, and Jefferson City. These assets are under the control of the SAO. Aviation capabilities are used to support and enhance training for Missouri units, support units engaged in military operations at home and abroad, and provide disaster relief within the state.



Company B, 1st Battalion, 134th Aviation is the newest aviation unit for the state of Missouri. Their mission is to perform air movement, aerial sustainment, search and rescue, command and control, reconnaissance/observation in support of homeland security/defense, counter-drug, OCONUS operations, and other operations as approved by the Office of the Secretary of Defense. The unit currently flies OH-58 helicopters.

Health Nurse has responsibility for programs that affect Guard members, including radiation protection, hazard communication, OSHA compliance, medical surveillance, hearing conservation, heat and cold injury prevention and wellness. The Industrial Hygiene Technician is responsible for SOH surveys of armories/facilities, identifies potential OH exposures and problems and assisting with all OH programs and testing procedures.

7th Civil Support Team

The 7th Civil Support Team (Weapons of Mass Destruction) is a federally-funded Missouri National Guard unit that provides specialized capability to respond to known or suspected terrorist incidents that involve weapons of mass destruction. WMD events are incidents involving hostile use of chemical, biological, or radiological agents.

The mission of the 7th CST is to support civil authorities by identifying WMD agents and hazardous substances, assessing current and projected consequences, advising on response measures and assisting with requests for additional state and federal assets.

Although the CST is primarily designated for WMD response, the 7th CST deployed in support of Hurricane Katrina and was instrumental in the identification of human health hazards associated with toxic industrial chemicals.

The CST continues to expand its mission and is prepared to deploy to other natural or man-made disasters that result in the release of harmful materials such as an earthquake along the New Madrid fault.

The 7th CST also supports local, state and federal agencies, by pre-positioning assets to provide immediate support during major public events. Between 2003 and 2006, the team conducted "stand-by" missions in support of the Missouri gubernatorial inauguration, Major League Baseball's World Series, St. Louis' presidential debate, and the President's International Conference on Conservation.

The 7th CST is comprised of 22 Missouri Army and Air National Guard men and women who receive more than 800 hours of specialized training. Unit members are on call 24 hours a day, seven days a week to respond to a WMD event. The unit is prepared to deploy within the U.S. and its territories within three hours of notification.

Alaskan Road Project

Operation Alaskan Road is an Innovative Readiness Training project organized to build a 14.8 mile road on Annette Island, Alaska to connect the population center of Metlakatla with a yet-to-be-constructed ferry terminal. Responsibility for overseeing Operation Alaskan Road falls to the Missouri National Guard, including project oversight and most of the continuity for the multi-year road-building project.

The Alaskan Road Project, commanded by Col. Jerry West, is a Joint Force project involving National Guard, Reserve and active components from the U.S. Army, Marines, Navy, and Air Force. Road construction began on Annette Island in the summer of 1998 and will end in the summer of 2007. The 1138th Sapper Company headquartered in Farmington is performing its annual training at this project in June.

Direct access to the future ferry terminal will increase the island residents' access to medical care, education, cultural activities and employment opportunities throughout the year. Troops support the project at Camp Wy Wuh, a remote island off the southeast coast of Alaska.



The Alaskan Road Project.

Reliable communications are essential to the operation. Historically, communication with the remote island has been difficult and unreliable. Missouri National Guard has completed a satellite communication system, connecting the troops at Joint Task Force (JTF) Alaskan Road with the Guard in Missouri.

Military Support

The office of Director of Military Support (DOMS) encompasses planning for, and provision of support to civil authorities during times of crisis. This includes homeland security events, assistance with natural disaster response and recovery and civil unrest. Working closely with the State Emergency Management Agency (SEMA) and other civilian agencies, the DOMS participates in training exercises, develops plans, and conducts civilian support operations to ensure maximum National Guard response to our state's safety and security needs.

The DOMS stood up a 24-hour a day, 7-day a week Joint Operations Center (JOC) on August 15, 2004, to provide the fastest response possible during times of emergency. The JOC maintains situational awareness of all ongoing events that could potentially impact the safety or security of the citizens of Missouri through constant communications with National Guard Bureau, SEMA, and Missouri National Guard senior leadership. The JOC con-

stantly monitors open source media for current news and weather developments, and maintains numerous communications capabilities to ensure visibility of any event that could potentially impact Missouri.

The DOMS has worked hand-in-hand with civil authorities to assist with the following projects:

- = In 2003 the DOMS worked through SEMA to coordinate MONG support to counties hit by tornados. The MONG provided 1009 man-days of security augmentation to local law enforcement agencies. The DOMS coordinated augmentation of security forces and enhanced the force protection posture at Whiteman Air Force base, Rosecrans Air National Guard base, and Lambert Air National Guard base.
- = In 2004 the DOMS coordinated hurricane relief support in response to Hurricane Jeanne, resulting in Missouri providing over 606 man-days of relief support to the citizens of the Gulf Region.
- = In 2005 the DOMS coordinated hurricane relief efforts in response to Hurricanes Wilma, Katrina, and Rita, resulting in Missouri providing over 67,000 man-days of support to the citizens of the Gulf Region. The DOMS also worked with numerous civilian agencies to plan for earthquake response, resulting in development of the MONG 500-plus page earthquake response plan, "Operation Cracked Earth."
- = In April 2006 the DOMS worked through SEMA to support the city of Caruthersville by coordinating MONG provision of 41 Soldiers for total of 308 man-days to augment local law enforcement agencies in the aftermath of massive tornado damage. In July and August, the DOMS coordinated MONG assistance to St. Louis area civil authorities in response to widespread electrical outages resulting from storm damage. The MONG provided 624 engineers, MPs, generator operators and truck drivers to assist with generator support, debris removal, security, and health and welfare checks.



The 129th Field Artillery Battalion was among the more than 2,000 Missouri National Guard Soldiers and Airmen who deployed to the Gulf Coast region to help in Hurricane Katrina aftermath, including the devastated area of Gretna Louisiana.

J3 - OPERATIONS & TRAINING CONT'D

Counterdrug Task Force

The National Guard Counterdrug Task Force, with members in most major communities, provides highly skilled personnel, specialized equipment and facilities to support law enforcement agencies and community-based organizations in response to the changing drug threat. The task force has three main efforts: supply reduction, demand reduction and counterdrug aviation.

The Counterdrug Task Force has a unique role with federal, state and local law enforcement throughout the state of Missouri. The mission of our intelligence analysts is to provide their military acquired skills to law enforcement agencies. National Guard intelligence analysts compile and organize data in law enforcement offices, which allows the law enforcement officers more time on the street working on cases.

With the changing face of homeland security, there has been a major emphasis on finding a way for federal, state and local law enforcement to communicate more efficiently. Since the National Guard already has Soldiers and Airmen in many of these agencies, it has been a natural fit for counterdrug to provide this service nationally.

Drug demand reduction is also an integral facet of the Counterdrug Task Force. This section works with community based organizations such as schools and community coalitions to help reduce the use of illicit drugs.

In fiscal year 2006, drug demand reduction has introduced a new drug education curriculum for middle school youth throughout the state. The curriculum teaches youth the dangers of many different drugs. It also focuses on character education, an important aspect of decision making. National Guardsmen are invaluable as role models and therefore are well suited to provide instruction and guidance.

Another major emphasis for the Drug Demand Reduction Program is support to community coalitions. These groups try to make a difference in their communities-many times on a grass root level.

During fiscal year 2006, Missouri counterdrug was asked to represent the Counterdrug Program nationally at several different events. In October 2005, Missouri



Youth from the St. Louis area participate in the Annual summer program, Drug Education for Youth (DEFY) Camp, which is held at Jefferson Barracks. Missouri Guard Counterdrug Task Force members serve as camp counselors. DEFY focuses on drug education.

Guardsmen set up a display at the Pentagon. During this mission the National Guard was given the opportunity to explain the state specific mission of National Guard Counterdrug to the active component during Red Ribbon Week. Red Ribbon week is a national remembrance of DEA special agent Enrique "Kiki" Camerana who was murdered in Mexico working for the DEA. In February, Missouri counterdrug was asked to come back to Washington to set up a display at the National Community Coalition workshop. During this workshop Missouri Guardsmen again represented our state's programs to over 2,000 participants.

The third facet of Missouri counterdrug is counterdrug aviation. Missouri Counterdrug uses OH-58 observation helicopters fitted with special equipment to assist law enforcement with observation of suspected drug events. These aircraft are specially fitted with radios that can communicate with a wide spectrum of law enforcement frequencies. During one mission in the St. Louis area, working with the St. Louis Metro police, over 50 arrests were made one night with the aid of the Counterdrug aircraft.

Training Sites

The Training Site Command (TSC) manages five Training Sites throughout the State of Missouri. They are Camp Clark, Camp Crowder, Ft. Leonard Wood (1200 area), Macon and Wappapello.

The mission for the Missouri National Guard Training Sites is to provide an environment that is conducive to effective training for units and Soldiers in all branches of the U.S. military and for local, state and federal law enforcement agencies. Missouri training sites also serve the community by hosting events.

The TSC worked with the Plans, Operations and Training Directorate to develop a training program called Close Quarters Marksmanship (CQM). CQM teaches

Soldiers advanced weapons skills that are required on the modern-day battlefield. The 311th Brigade Support Battalion was the first Missouri National Guard unit to conduct CQM training at a Missouri training site.

Camp Guardian is a summer camp for physically and mentally challenged children. This year, Camp Clark hosted Camp Guardian for 120 children and adult volunteers. Camp Guardian provides a wide array of activities for the children in a safe environment.

In 2006, for the second consecutive year, the Northeast Missouri State University football team conducted their summer football camp at Camp Clark. The site provides an atmosphere where the football team can practice and refine their skills, without distractions for the players.

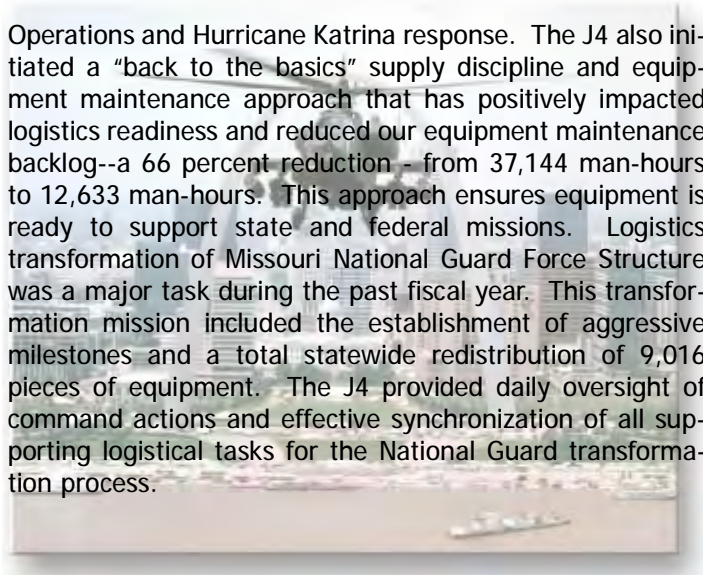
J4 - LOGISTICS

The J4 Division is responsible to the Adjutant General for program management of all aspects of Army National Guard logistics, surface equipment maintenance, facilities construction and repair, defense movement control and state training site operations. This included budget program management of logistics and maintenance annual funding of approximately \$11.9 million and major military construction allocated funding of approximately \$19 million.

The Facilities Division recently received recognition from National Guard Bureau declaring Missouri as one of only three states to achieve 100 percent execution of MIL-CON funding for fiscal year 2005.

During the past year, the J4 focus was on management, prioritization and accounting for critical resources in supporting operations, training activities, mobilization, deployment, and demobilizations. This included ensuring the logistical readiness of mobilizing units and equipping all Soldiers prior to their deployment in support of OIF/OEF

Operations and Hurricane Katrina response. The J4 also initiated a "back to the basics" supply discipline and equipment maintenance approach that has positively impacted logistics readiness and reduced our equipment maintenance backlog--a 66 percent reduction - from 37,144 man-hours to 12,633 man-hours. This approach ensures equipment is ready to support state and federal missions. Logistics transformation of Missouri National Guard Force Structure was a major task during the past fiscal year. This transformation mission included the establishment of aggressive milestones and a total statewide redistribution of 9,016 pieces of equipment. The J4 provided daily oversight of command actions and effective synchronization of all supporting logistical tasks for the National Guard transformation process.



Environmental Stewardship

The Missouri National Guard has sustained an unprecedented environmental record for conservation and compliance. To accomplish this, the Environmental Management Office provides guidance and assistance through an Environmental Management System designed to integrate environmental policy and awareness into all missions within our organization.

Good environmental management starts with good environmental training. Each year over 300 Soldiers are trained on environmental awareness. Having environmental trained Soldiers on the ground taking part in military training events has paid countless dividends toward Missouri's environmental stewardship and compliance.

The section continually researches new technology to identify new and innovative ways to conduct business. Currently, the section is working with the State Maintenance Shop to transition from solvent-based paint, to a water-based paint for all military vehicles. The environmental office will fund the upgrades required to use water-based paint. The maintenance shop will have new equipment, improved work space, and work with less noise and odor.

Ways of collecting, recording, storing and disposing of hazard and solid waste is constantly monitored by the section. Providing guidance and training to ensure compliance enhances the Guard's environmental image in communities throughout the state while providing safe training areas and facilities for our troops.

The section supports military readiness by funding and managing conservation projects for sustaining the lands and training areas used for training. The Missouri National Guard manages five training areas comprising



Low water crossing at Macon Training Site

13,000 acres throughout the state. Projects to accomplish this goal include; maneuver trail maintenance, construction of low-water crossings, soil erosion projects, and training area improvement and rehabilitation.

One innovative conservation project was the purchase and introduction of grass carp in the Macon Training Site lake used for float bridge training. Over the years the lake had become choked with aquatic vegetation. The intake on boats used for float bridge construction was being clogged during training and limited productivity of training effort. With the introduction of the grass carp, the vegetation is now under control through environmentally friendly and lasting means with no chemical application.

J5-STRATEGIC PLANS & POLICY

J7- DOCTRINE TRAINING & FORCE DEVELOPMENT

In addition to the State Partnership Program (SPP), the J-5/7--Strategic Plans, Policy, and Joint Training and Doctrine directorate--oversees the TAG's strategic planning process. From the MONG's Emergency Response Operations Plan (EROP) to Operation Cracked Earth development, and Pandemic Influenza planning, the J-5/7 is the proponent for concept and functional plans that outline future support and participation in potential missions and operations.

In support of strategic planning, the J-5/7 is the state's lead element for the development of CNGB's Joint Combined State Strategic Plan (JCSSP) and Joint Capabilities Database (JCD), and the Chief of Staff of the Army's Strategic Readiness System/Strategic Management System, also known as "Balanced Scorecard" or BSC implementation. These interrelated strategic documents will provide the vision, purpose and mission, as well as established

metrics that will provide information relative to MOARNG and MOANG readiness or capabilities for a tasked situation or plan.

The J-5/7 manages the TAG's Command Language Program (CLP). This program serves to identify Soldier and Airmen with specific language skills and provides training and immersion opportunities to enhance these skills. This program is closely related to our SPP since many of our identified linguists speak Spanish.

As part of Joint Transformation, the J-5/7 is responsible for the administration, training, and management of the Joint Task Force - Missouri. This element represents select members of the Joint Forces Headquarters - Missouri, as well as members of other reserve components that train in anticipation of potential domestic operations or other state and federal emergencies as determined by the Governor or the President of the United States.

State Partnership Program - Panama

The Missouri National Guard and the Republic of Panama have a history of collaboration beginning in 1984. Guardsmen have participated in Operation Blazing Trails and New Horizons Humanitarian civic assistance projects, Operation Volant Oak airlift missions, and Operation Just Cause military police operations.

Since the partnership's genesis, Missouri National Guard units have repaired and improved over 200 kilometers of road, erected or repaired seven bridges, built or improved 27 schools, constructed 14 clinics, drilled 13 wells, and participated in numerous subject matter exchanges and many other cooperative events.

In 1996, the National Guard Bureau formalized the Missouri-Panama relationship as part of the State Partnership Program (SPP). Its purpose is to "link states with partner countries... primarily through the States' National Guards for the purpose of improving bilateral relations with the United States." SPP goals are to promote regional stability and civil-military relationships in support of



U.S. policy objectives.

Missouri works closely with U.S. Southern Command and the Office of Defense Cooperation in Panama to oversee these objectives and to execute operations that support them. In 2005, the Missouri National Guard conducted six events, including exchanges between helicopter maintenance crews and their Panamanian counterparts, Missouri and Panamanian fire fighters, law enforcement officers and government officials.

Throughout 2006, the Missouri SPP has participated in nine events. These events include two Engineer assessments, two Aviation Maintenance exchanges, a Medical subject matter expert exchange and a Drug Demand Reduction exchange. Missouri Guardsmen will also observe the Allied Forces Panamax 06 exercise--the largest multi-national, joint exercise in the SOUTHCOM area of responsibility.

J6 - INFORMATION OPERATIONS

During the first quarter, the Missouri National Guard deployed Soldiers and Airmen to the Gulf Coast region of the U.S. in order to provide relief from the ravages of Hurricanes Katrina, Rita and Wilma. To support our troops, the J6 deployed a satellite based communications system to the area so that our responders could communicate not only back to Missouri, but to their supported and supporting units as well. In addition to providing this vital link at the incident site, our Jefferson City based video operations section provided critical video teleconferencing capabilities which bridged National Guard Bureau leaders in the nation's capital to incident site commanders in the effected areas. This capability was used on a daily basis during the disaster, allowing both planners and executors to meet on common ground.

Also this year, the J6 worked to tighten security on

our network and reduce the effects of hacking with the integration of Intrusion Detection and Prevention Systems on our network. These two distinct functions provide us with an early warning of potential hacking activity while also preventing the penetration of the network. While no system is fool-proof, the amount of suspicious activity detected and the number attacks thwarted, certainly means the Missouri National Guard network is more secure.

This year J6 received network accreditation by an independent entity; upgrades to our routers and switches; and achieved migration to a new email client; ongoing coordination for data continuity in the event of a system-wide failure; and upgrades to our phone system. In these and many other areas, the J6/Directorate of Information Management continues to provide a quality, reliable, and secure telecommunications environment to our customers.

The Missouri Distance Learning Initiative

The Missouri Distance Learning Initiative (MODLI) is a source for soldier and civilian training. The MODLI is a committee created 'to advise and make recommendations to the Adjutant General, State government, educational entities, and other voluntary participants concerning matters pertaining to implementation, management, maintenance and applications of audio, video and other communications and educational technologies' (Charter for Missouri Distance Learning Initiative Steering Committee).

The MODLI assists with soldier readiness training, professional development training, and adult education. The eleven Telecommunications Community Resource Centers (TCRCs) across

the state provide Professional Development Training by video teleconference (VTC). MODLI members—public and private universities and colleges—provide numerous trainings in a variety of formats including web-based, VTC, and in-person education.

Training and education courses can be conducted from any of the Missouri National Guard (MONG) Armories, the TCRCs, and the Universities and Colleges across the state. The MONG has VTC capability from every armory and has computer classrooms in the Distributive Training Technology Project (DTTP) locations. The Ike Skelton Training Site also houses two more computer lab classrooms.



Sgt. Snuffy Smith, a National Guard mascot, draws attention to the relief drop-off point in front of the Missouri National Guard Recruiting storefront in Ozark. Donations were collected for tornado relief efforts.

J8 - U.S. PROPERTY & FISCAL OFFICE

The United States Property and Fiscal Office serves as an agent of the Chief, National Guard Bureau to support the Adjutant General's staff while providing essential oversight over federal resources. The USPFO for Missouri, Col. Calvin P. Broughton, is responsible for receiving and accounting for all funds and property of the United States in the possession of the Missouri National Guard.

The USPFO recently underwent an inspection conducted by the 1st Army Inspector General's Office. The inspection, a regular biennial requirement which examines

each of the five USPFO divisions--Supply and Services, Resource Management, Internal Review, Data Processing, and Purchasing and Contracting-- has as its overall purpose, to assess the USPFO's ability to control and account for federal funds and property in a manner consistent with Army standards as required by Title 32, United States Code.

The result of the inspection was no findings or observations. There were several, mostly minor, recommendations which have already been implemented or are in the process of being implemented.

NEW FACILITIES

Missouri Army National Guard – Military Construction (MILCON)



Construction of a new Army Aviation Support Facility at Fort Leonard Wood, Missouri has been completed. The facility houses the aircraft maintenance of the 1-106th Avn Bn.

The new facilities accommodate the following program elements: four-bay aircraft maintenance hangar, allied trades support shops, general administration and logistical support space, six-bay unheated aircraft storage facility, and ground support equipment storage.

Supporting facilities include controlled waste handling facility, flammable storage building, aircraft parking and taxiway, POV parking, exterior lighting, aircraft wash facility, loading dock, fire protection and security fencing.

This AASF provides direct support for the UH-60 "Blackhawk" aircraft.

Project Cost:
\$11,151,368.15

Architect:
Benham and
Associates
St. Louis, MO

Total Building Sq Ft:
Hangar/
Acft Maint: 54,995
Acft Unhtd
Storage: 18,257

Total Acres: 28.1

Project Cost:

Phase I: \$8,234,000
Phase II: \$37,913,000
Phase III: \$43,123,000
Phase IV: \$32,076,000

Architect:

Jacobs Facilities, Inc.
St. Louis, MO

Total Building Sq Ft:
419,218

Total Acres:
107.98

Aviation Classification and Repair Activity Depot (AVCRAD)

Phase I construction is currently programmed for FY 2006. It will include excavation, site preparation, utility extensions, storm water system, bulk POL storage, heated storage building, covered storage building, ground support equipment (GSE) building, fuel dispensing system and service road.

Phase II construction will include the aircraft paint stripping/preparation/x-ray and painting bays, blade shop, aircraft wash facility and chemical treatment bay. Supporting facilities are road network extension, aircraft

taxiways and parking, POV parking, exterior lights, fire protection and security fencing.

Phase III construction will include the supply activity warehouse, administrative office space and allied trades support shops. Supporting facilities include road network extensions and POV parking.

Phase IV construction will include 12 aircraft maintenance bays. Support facilities are rigid paving for aircraft parking/tie down pads, aircraft taxiways, exterior lighting, fire protection, FEDS building and security fencing.

Project Cost:
\$5,293,473.95

Architect:
Robert Starnes & Associates, Inc
Sikeston, MO

Total Building Sq Ft:
Primary Facility: 27,708

Total Acres: 10

Dexter Readiness Center

Construction was recently completed for a replacement facility in Dexter. The previous armory was replaced due to inadequate space and site constraints for further development.

The primary building accommodates administrative office space, class-

rooms, supply receiving/distributing areas, restroom/locker rooms, kitchen, and physical fitness area. Supporting facilities include a flammable storage building, organization equipment parking compound, and a vehicle wash-rack facility.

Project Cost:
\$29,110,000

Architect:
Burns and McDonnell
Kansas City, MO

Total Building Sq Ft:
109,691

Total Acres:
25.66

Army Aviation Support Facility

Design is underway for a new Army Aviation Support Facility at Whiteman Air Force Base, located at Knob Noster. Construction is currently programmed to begin in fiscal year 2008. When complete, the facility will house the aircraft maintenance crews in support of the 1-135th Aviation Battalion.

Plans are to construct a combined total

of 109,691 sf masonry and steel facilities with standing-seam pitched metal roof. The new facilities will accommodate the following program elements: eight-bay aircraft maintenance hangar, allied trades support shops, general administration and logistical support space, unheated aircraft storage facility, and ground support equipment storage.

This AASF provides direct support for the AH-64 "A

NEW FACILITIES

Regional Training Institute

Project Cost:

\$48,612,000

MOARNG Cost:

\$31,322,000

Architect:

To Be Determined

Total Building Sq Ft:

216,894 Total

MOARNG 137,009

USAR 80,161

Total Acres:

13.1

Planning and programming is underway for the design and construction of a new joint Regional Training Institute (RTI) to be constructed at Fort Leonard Wood, Missouri.

Construction is currently programmed to begin in fiscal year FY 2010. When complete, the facility will house the HQ, 140th Regiment (RTI) of the Missouri Army National Guard as well as elements of the U.S. Army Reserve.

Plans are to construct a combined total 216,000 square foot masonry block and brick facilities with standing-seam pitched

metal roof, organized in a campus-style fashion on a selected 13-acre site situated adjacent to the National Guard enclave at Ft Leonard Wood.

The new facilities will accommodate the following program elements: general administration space, multi-purpose training and assembly area, auditorium, classrooms, library, learning center, simulation center, locker room/shower/restroom areas, kitchen/dining area, billeting, physical fitness area, as well as detached individual skills training facilities and storage, and military and civilian vehicle parking areas.

Pierce City Readiness Center



Construction was completed for a replacement facility in Pierce City. The previous armory was devastated by a tornado in May 2003. The old armory was home to

Detachment 1 of Charlie Company, 203d Engineer Battalion who was stationed at Fort Leonard Wood preparing for deployment to Iraq at the time of the tornado.

Support from the President, as well as National and State legislative delegations, secured necessary funding to allow for the reconstruction. The new readiness center was a site-adapted version of a previously designed layout used at Macon, MO. The 10-acre tract of land was graciously donated by the Bob Witt family of Pierce City. Upon completion, the facility was dedicated in the memory of PFC Lawrence A. Witt (grandfather of Bob Witt), who was killed in action during WWII.

Supporting facilities include a flammable storage building, organization equipment parking compound, and a 3,256 square foot unheated storage building.

Project Cost:

\$5,166,154.91

Architect:

Gossen Livingston Associates, Inc.
Kansas City, MO

Total Building Sq Ft:

Primary Facility: 26,926

Unheated Storage:
3,256

Total Acres:

10

MK 19 Qualification Range

Design is complete for the construction of a MK-19 40mm crew-served (grenade) Machine Gun Range located at Fort Leonard Wood.

This range will support MK-19 qualification requirements for Missouri National Guard personnel assigned as MK-19 gunners and assistant gunners. Fort Leonard Wood leased sufficient federal land to provide adequate surface danger zone (SDZ) for the MK-19 Range.

This new range will be situated adjacent to the installations existing MK-19 range. Fort Leonard Wood's range was the only location in the State that units could conduct live-fire training on and with basic training, advanced individual training, officer basic courses, and unit deployments demanding



extensive use of the current installations range. This new range will ensure our units have an adequate location to conduct live-fire training and when not scheduled for use by the National Guard, the range will be available by active component through Fort Leonard Wood Range Control.

The MK-19 qualification range will consist of four firing points with stationary targets from 100 meters to 1500 meters.

Project Cost:

\$1,878,000

Architect:

Taliaferro & Browne
Kansas City, MO

Range Firing Lanes

Four

Total Building Sq Ft:

3,390

Total Acres:

351.67

Missouri National Guard Past Financial Information

Economic Impact (FY 05)

Traditional Guard Pay	\$91,326,873
Active Guard (AGR) Pay	\$63,588,406
Civil Service Technician	\$81,048,531
State Pay	\$3,495,232
Mobilized Pay	\$112,567,829
Total Guard Related Payrolls	\$352,026,871
Total Local Contracts (Supplies, Equip, Maint & Repair)	\$195,140,876
Local Construction Projects	\$15,331,577
Total Expended Locally	\$210,472,453
x Gross Income Multiplier for Missouri 1.707	
Total Economic Impact	\$960,186,346

Fiscal Year 2005

CITY	TOTAL	CITY	TOTAL
Albany	\$4,265,750	Carrollton	\$534,371
Anderson	\$582,023	Carthage	\$1,533,018
Aurora	\$1,072,681	Caruthersville	\$-0-
Bernie	\$-0-	Centertown	\$1,024,469
Boonville	\$644,669	Charleston	\$56,281
Camp Clark	\$34,998	Chesterfield	\$-0-
Camp Crowder	\$19,097	Chillicothe	\$886,172
Cape Girardeau	\$10,526,146	Clinton	\$535,271
		Columbia	\$4,181,532

CITY	TOTAL	CITY	TOTAL
Desoto	\$657,380	Monett	\$1,493,292
Dexter	\$8,830,635	Neosho	\$-0-
Doniphan	\$552,117	Nevada	\$10,568,818
Farmington	\$3,489,503	Perryville	\$3,545,446
Festus	\$7,457,580	Pierce City	\$5,385,091
Fredricktown	\$115,088	Poplar Bluff	\$9,770,303
Ft. Wood	\$11,872,959	Portageville	\$548,888
Fulton	\$609,578	Raytown	\$576,979
Hannibal	\$2,184,416	Richmond	\$522,789
Harrisonville	\$2,413,767	Rolla	\$10,234,977
Independence	\$5,183,664	Salem	\$-0-
Jackson	\$59,931	Sedalia	\$2,858,113
Jfn Brks (ARNG)	\$17,348,914	Sikeston	\$3,717,123
Jfn Brks (ANG)	\$118,224	Springfield	\$139,105,995
Jefferson City	\$96,944,707	St. Ann	\$-0-
Joplin	\$3,664,660	St. Clair	\$241,435
Kansas City	\$12,204,708	St. Joseph (ARNG)	\$3,342,878
Kennett	\$731,913	St. Joseph (ANG)	\$55,285,353
Kirksville	\$2,171,711	St. Louis (ARNG)	\$993,320
Kirkwood	\$-0-	St. Louis (ANG)	\$65,710,733
Lamar	\$22,180	St. Peters	\$993,589
Lebanon	\$1,362,018	Trenton	\$486,004
Lexington	\$9,040,062	Warrensburg	\$4,709,822
Macon	\$1,127,336	Warrenton	\$349,173
Marshall	\$5,113,615	West Plains	\$689,014
Maryville	\$3,152,035	Whiteman AFB	\$17,916,324
Mexico	\$576,712		
Moberly	\$551,974		

Total:
Missouri National Guard \$562,499,324

Fiscal Year 2004

CITY	TOTAL	CITY	TOTAL
Albany	\$5,264,350	Jefferson City	\$101,021,314
Anderson	\$82,244	Joplin	\$10,276,746
Aurora	\$1,897,280	Kansas City	\$17,893,841
Bernie	\$9,291	Kennett	\$4,362,691
Boonville	\$53,389	Kirksville	\$5,520,815
Camp Clark	\$945,922	Kirkwood	\$-0-
Camp Crowder	\$176,754	Lamar	\$293,543
Cape Girardeau	\$9,071,603	Lebanon	\$1,272,010
Carrollton	\$421,224	Lexington	\$3,053,316
Carthage	\$126,839	Moberly	\$382,125
Caruthersville	\$41,451	Macon	\$3,655,749
Centertown	\$1,983,939	Marshall	\$6,390,615
Charleston	\$69,156	Maryville	\$2,943,911
Chesterfield	\$85,034	Mexico	\$559,233
Chillicothe	\$323,559	Monett	\$5,873,383
Clinton	\$137,789	Neosho	\$67,966
Columbia	\$2,949,155	Nevada	\$2,451,909
Desoto	\$295,847	Perryville	\$4,627,484
Dexter	\$12,340,139	Pierce City	\$418,273
Doniphan	\$134,206	Poplar Bluff	\$4,879,462
Farmington	\$4,587,811	Portageville	\$80,590
Festus	\$2,031,854	Raytown	\$535,785
Fredricktown	\$69,950	Richmond	\$534,164
Ft. Wood	\$8,034,399	Rolla	\$5,693,471
Fulton	\$1,901,838	Salem	\$12,179
Hannibal	\$176,185	Sedalia	\$3,594,225
Harrisonville	\$4,553,936	Sikeston	\$4,648,398
Independence	\$5,588,548	Springfield	\$136,110,985
Jackson	\$196,701	St. Ann	\$235,949
Jfn Brks (ARNG)	\$9,814,999	St. Clair	\$5,662,515
Jfn Brks (ANG)	\$155,921		

Economic Impact (FY 04)

Traditional Guard Pay	\$74,374,436
Active Guard (AGR) Pay	\$58,690,520
Civil Service Technician (State)	\$76,162,485
State Pay	\$3,213,498
Mobilized Pay	\$143,447,603
Total Guard Related Payrolls	\$355,888,542
Total Local Contracts (Supplies, Equip, Maint & Repair)	\$190,236,312
Local Construction Projects	\$7,453,164
Total Expended Locally	\$197,689,476
x Gross Income Multiplier for Missouri 1.6975	
Total Economic Impact	\$939,698,686

CITY	TOTAL
St. Joseph (ARNG)	\$3,062,510
St. Joseph (ANG)	\$53,641,056
St. Louis (ARNG)	\$1,898,832
St. Louis (ANG)	\$58,446,937
St. Peters	\$6,193,197
Trenton	\$207,136
Warrensburg	\$2,439,830
Warrenton	\$358,733
West Plains	\$1,978,490
Whiteman AFB	\$18,777,337

Note: FY 2005 and 2004 Financial Data includes pay, supplies, equipment and construction (federal and state).

Total:
Missouri National Guard \$553,578,018

Missouri National Guard Past Financial Information

Fiscal Year 2003

CITY	TOTAL	CITY	TOTAL
Albany	\$960,641	Jefferson City	\$75,819,578
Anderson	\$230,082	Joplin	\$7,128,752
Aurora	\$1,470,664	Kansas City	\$17,889,316
Bernie	\$231,259	Kennett	\$5,145,634
Boonville	\$319,825	Kirksville	\$571,495
Camp Clark	\$1,963,805	Kirkwood	\$185,549
Camp Crowder	\$1,095,171	Lamar	\$556,538
Cape Girardeau	\$3,228,863	Lebanon	\$955,827
Carrollton	\$468,418	Lexington	\$5,785,901
Carthage	\$3,452,400	Macon	\$2,583,193
Caruthersville	\$236,636	Marshall	\$1,262,897
Centertown	\$2,343,379	Maryville	\$2,816,442
Charleston	\$290,169	Mexico	\$853,161
Chesterfield	\$219,527	Moberly	\$122,970
Chillicothe	\$1,036,720	Monett	\$3,858,425
Clinton	\$456,436	Neosho	\$595,096
Columbia	\$1,470,503	Nevada	\$877,148
Desoto	\$526,934	Perryville	\$919,983
Dexter	\$4,708,930	Pierce City	\$535,716
Doniphan	\$462,625	Poplar Bluff	\$2,489,020
Farmington	\$912,823	Portageville	\$451,983
Festus	\$2,001,950	Raytown	\$716,452
Fredricktown	\$246,212	Richmond	\$584,448
Ft. Wood	\$21,552,021	Rolla	\$4,315,932
Fulton	\$1,877,289	Salem	\$146,097
Hannibal	\$843,197	Sedalia	\$4,497,324
Harrisonville	\$7,347,321	Sikeston	\$1,089,092
Independence	\$1,619,456	Springfield	\$94,951,998
Jackson	\$734,536	St. Ann	\$204,167
Jfn Brks (ARNG)	\$5,628,606	St. Clair	\$3,912,343
Jfn Brks (ANG)	\$143,953	St. Joseph (ARNG)	\$3,473,970

Economic Impact (FY 03)

Traditional Guard Pay	\$73,711,291
Active Guard (AGR) Pay	\$51,315,139
Civil Service Technician	\$68,439,014
State Pay	\$3,602,874
Mobilized Pay	\$67,842,595
Total Guard Related Payrolls	\$264,910,913
Total Local Contracts (Supplies, Equip, Maint & Repair)	\$152,393,676
Local Construction Projects	\$14,550,740
Total Expended Locally	\$166,944,416
x Gross Income Multiplier for Missouri 1.6975	
Total Economic Impact	\$733,074,421

CITY	TOTAL
St. Joseph (ANG)	\$50,668,414
St. Louis (ARNG)	\$1,693,900
St. Louis (ANG)	\$47,847,799
St. Peters	\$15,463
Trenton	\$387,590
Warrensburg	\$2,405,823
Warrenton	\$1,542,300
West Plains	\$3,663,652
Whiteman AFB	\$10,253,590

Note: FY 2002 and 2003 Financial data includes pay, supplies, equipment and construction (federal and state).

Total:
Missouri National Guard **\$431,855,329**

Fiscal Year 2002

CITY	TOTAL	CITY	TOTAL	CITY	TOTAL
Albany	\$856,388	Fulton	\$1,558,556	Perryville	\$544,052
Anderson	\$527,954	Hannibal	\$686,445	Pierce City	\$319,773
Aurora	\$1,720,139	Harrisonville	\$906,871	Poplar Bluff	\$2,898,511
Bernie	\$290,684	Independence	\$1,006,879	Portageville	\$140,561
Boonville	\$297,539	Jackson	\$434,868	Raytown	\$579,697
Camp Clark	\$2,566,864	Jfn Brks (ARNG)	\$4,443,934	Richmond	\$158,220
Camp Crowder	\$2,693,639	Jfn Brks (ANG)	\$140,591	Rolla	\$1,153,947
Cape Girardeau	\$3,847,412	Jefferson City	\$65,852,028	Salem	\$269,341
Carrollton	\$452,858	Joplin	\$1,937,353	Sedalia	\$3,132,619
Carthage	\$816,559	Kansas City	\$8,139,268	Sikeston	\$600,485
Caruthersville	\$493,444	Kennett	\$543,414	Springfield	\$81,805,148
Centertown	\$2,480,010	Kirksville	\$540,218	St. Ann	\$215,029
Charleston	\$168,731	Kirkwood	\$364,965	St. Clair	\$620,436
Chesterfield	\$211,678	Lamar	\$745,737	St. Joseph (ARNG)	\$3,215,566
Chillicothe	\$1,016,374	Lebanon	\$955,372	St. Joseph (ANG)	\$37,051,569
Clinton	\$389,571	Lexington	\$2,605,352	St. Louis (ARNG)	\$735,930
Columbia	\$1,569,484	Macon	\$1,306,395	St. Louis (ANG)	\$54,136,897
Desoto	\$507,203	Marshall	\$1,249,761	St. Peters	\$20,547
Dexter	\$728,927	Maryville	\$1,873,877	Trenton	\$856,586
Doniphan	\$517,071	Mexico	\$863,179	Warrensburg	\$2,069,796
Farmington	\$783,653	Moberly	\$170,420	Warrenton	\$1,854,880
Festus	\$1,657,750	Monett	\$861,736	West Plains	\$38,710
Fredricktown	\$234,942	Neosho	\$577,066	Whiteman AFB	\$6,195,938
Ft. Wood	\$8,581,478	Nevada	\$980,751		

Total:
Missouri National Guard **\$330,769,626**



ALASKAN ROAD PROJECT



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